



FEDERAL REPUBLIC OF NIGERIA

**Views of the Government of the
Federal Republic of Nigeria
on the
Visitation Report into the Affairs of the
University of Calabar
(2016 -2020)**

DECEMBER, 2022

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**WHITE PAPER ON THE REPORT OF THE VISITATION PANEL INTO THE AFFAIRS
OF THE UNIVERSITY OF CALABAR
(2016-2020)**



ARRANGEMENT OF PARAGRAPHS

Paragraph:

1. Publication of Federal Government White Paper on the Report of the Visitation Panel into the Affairs of the University of Calabar (2016-2020).
2. Citation.

SCHEDULE

**WHITE PAPER ON THE REPORT OF THE VISITATION PANEL INTO
THE AFFAIRS OF THE UNIVERSITY OF CALABAR
(2016-2020)**

1. The Federal Government White Paper on the Report of the Visitation Panel into the affairs of the University of Calabar (2016-2020) as provided in the schedule to this Notice is hereby published in the Federal Government Gazette.

Publication
of Federal
Government
White Paper
on the
Report of
the Visitation
Panel into
the affairs of
the
University of
Calabar
(2016-2020).

2. This Notice may be cited as the “White Paper on the Report of the Visitation Panel into the affairs of the University of Calabar (2016-2020)”.

Citation.

[i.e. Governing Council, National Universities Commission and Federal Ministry of Education];

(vii) examine the Law establishing the University including the relationship between the various internal organs, units and offices, and indicate the ways the Law has been observed by the competent authorities, and also suggest any modifications to the Law;

(viii) Trace the historical evolution of the University and take stock of its net achievements and problems as well as its style and direction ;

(ix) examine the general security in the University and how the University has dealt with it, and recommend appropriate measures ; and

(x) examine the processes and structures of discipline of students in each University in line with due process of the rule of law.

1.3. Details of the Findings/Observations and Recommendations of the Visitation Panel, as well as the comments indicating recommendations accepted, noted or rejected by the Visitor are contained in a tabular format in sections 2 - 11 of this gazette. The highlights of the Visitor's directives include:

(i) Council to ensure the implementation of the Visitor's directives in the previous white paper;

(ii) Council should prioritise computerisation of the Registry;

(iii) OAGF should investigate the level of compliance with the TSA policy;

(iv) Management should commence the process of getting NUC to undertake resource verification, preparatory to the accreditation of the PT degree programmes ;

(v) Management should adhere to extant financial regulations and circulars;

(vi) Management should take urgent steps to document and publish an Accounting Manual ;

(vii) Management should take urgent actions to restructure and consolidate the Charts of Accounts being used in the Bursary ;

(viii) Management should restructure and consolidate her Banking Accounts;

(ix) FME and TETFund should intensify their monitoring and evaluation (M&E) mechanisms for projects ;

(x) Council should activate her Budget/Projects Supervision and Monitoring Committee;

(xi) Management of the University should institute mechanisms to optimally harness the IGR potential of the University;

(xii) Council should take urgent steps to sanitize the bursary unit of fraudulent staff;

(*xxiii*) Council should ensure that employment is demand-driven; and

(*xxiv*) Council should ensure that the Registry is digitized urgently.

1.4. OTHER MATTERS: PETITION AND MEMOS: The Council is directed to review and appropriately address all memorandum from stakeholders and petitions from individuals, received by the panel and contained in the report.

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>APPLICATION OF FUNDS</p> <p>The University benefitted from a special grant of N3.0bn as well as N4.2bn from NEEDS assessments. These were used for the execution of very essential projects. Numerous efforts were made including visitation to get NDDC to complete their abandoned project, but all proved abortive until the imbroglio being witnessed in the Commission. They are looking forward to favourable response when the whole dust settles down.</p> <p>STAFFING</p> <p>(i) Staffing ratios had not been achieved.</p> <p>(ii) The ratio of teaching staff to non-teaching staff is still skewed in favour of the non-teaching staff.</p> <p>(iii) Additional technologists have been employed but more hands are still needed due to expansion of programmes.</p> <p>(iv) Provision of power and numerous sundry expenses needed to run the system has, according to the University, made this extra burden on IGR not feasible.</p>		<p><i>Management to ensure compliance.</i></p> <p>(v) <i>Visitor notes that the matter of encroached land of the University is still in court and directs Council to seek amicable reconciliation with host communities.</i></p> <p>(vi) <i>Visitor notes that the extension of the perimeter walls to all of the University boundaries has not been achieved and directs Council to prioritise this need and implement.</i></p> <p>(vii) <i>Visitor notes that the mast destroyed by rainstorm is yet to be replaced and enjoins Management to take urgent steps to replace same.</i></p>

TERM OF REFERENCE TWO

“Look into the leadership quality of the University in terms of the roles of the Governing Council, the Vice Chancellor and other Principal Officers.”

<i>S/No</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
3.1.	CHANCELLOR	The University has been without a Chancellor since the death of the last Chancellor.	A new Chancellor should be appointed.	<i>Visitor notes this recommendation and is aware that a new Chancellor has been appointed.</i>
3.2.	VICE-CHANCELLOR		(i) The new administration should carry the incoming Council along. (ii) The new Council and Administration should develop a bottom-up strategic plan geared towards addressing, in concrete terms, already established challenges.	<i>Visitor notes these recommendations.</i>
3.3.	REGISTRAR		(i) The Management should endeavor to provide adequate accommodation to enhance productivity of staff of the Registry. (ii) Prioritize computerization of the Registry.	(i) <i>Visitor notes recommendation (i).</i> (ii) <i>Visitor accepts recommendation (ii) and directs that Management should prioritise the computerisation and digitalisation of the Registry.</i>
3.4.	THE LIBRARIAN	(i) No Academic Brief. (ii) There is a need for professionalism in this unit.	Due attention should be paid to the requirements of the library in terms of physical and ICT infrastructural needs.	<i>Visitor notes this recommendation.</i>

