



FEDERAL REPUBLIC OF NIGERIA

**Views of the Government of the
Federal Republic of Nigeria
on the
Visitation Panel's Report into the Affairs of the
Nigerian French Language Village,
Ajara, Badagry, Lagos State
(2011 - 2015)**

DECEMBER, 2022

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**WHITE PAPER ON THE REPORT OF THE VISITATION PANEL INTO
THE AFFAIRS OF THE NIGERIAN FRENCH LANGUAGE VILLAGE (NFLV),
AJARA-BADAGRY, LAGOS STATE
(2011-2015)**



ARRANGEMENT OF PARAGRAPHS

Paragraph:

1. Publication of Federal Government White Paper on the Report of the Visitation Panel into the Affairs of the Nigerian French Language Village (NFLV), Ajara-Badagry, Lagos State (2011-2015).

2. Citation.

SCHEDULE

**WHITE PAPER ON THE REPORT OF THE VISITATION PANEL INTO
THE AFFAIRS OF THE NIGERIAN FRENCH LANGUAGE VILLAGE
(NFLV), AJARA-BADAGRY, LAGOS STATE
(2011-2015)**

1. The Federal Government White Paper on the Report of the Visitation Panel into the affairs of the Nigerian French Language Village (NFLV), Ajara-Badagry, Lagos State (2011-2015) as provided in the schedule to this Notice is hereby published in the Federal Government Gazette.

Publication
of Federal
Government
White Paper
on the
Report of
the Visitation
Panel into
the affairs of
the Nigerian
French
Language
Village
(NFLV),
Ajara-
Badagry,
Lagos State
(2011-2015).

2. This Notice may be cited as the "White Paper on the Report of the Visitation Panel into the affairs of the Nigerian French Language Village (NFLV), Ajara-Badagry, Lagos State (2011-2015)".

Citation.

1.0. INTRODUCTION

1.1. INAUGURATION OF THE VISITATION PANELS

The President of the Federal Republic of Nigeria, Commander-in-Chief of the Armed Forces, Muhammadu Buhari, GCFR, represented by the Honourable Minister of Education, Mallam Adamu Adamu, on Tuesday, 13th April 2021, inaugurated Presidential Visitation Panels to 38 Federal Universities and 4 Inter-University Centres, among them, the Nigerian French Language Village, Lagos. The Visitation Panels were mandated to undertake a comprehensive review of the activities of the Universities for two periods: 2011-2015 and 2016-2020. They were given 60 days, from the date of inauguration, to complete and submit their reports.

1.2. COMPOSITION OF THE PANEL

Members of the Visitation Panel to the Nigerian French Language Village, Lagos were:

- | | | | | | | |
|-------|-----------------------------------|----|----|----|----|------------------|
| (i) | Prince Peters Adeniyi Adeyemi, JP | .. | .. | .. | .. | <i>Chairman</i> |
| (ii) | Prof. Nora Ladi Daduut | .. | .. | .. | .. | <i>Member</i> |
| (iii) | Prof. Busuyi Mekusi | .. | .. | .. | .. | <i>Member</i> |
| (iv) | Prof. Kabiru Jabaka | .. | .. | .. | .. | <i>Member</i> |
| (v) | Dr. Abdullateef Jokomba | .. | .. | .. | .. | <i>Member</i> |
| (vi) | Alh. Umaru Mohammed Fagachi | .. | .. | .. | .. | <i>Member</i> |
| (vii) | Dr. (Mrs.) Funmilayo Morebise | .. | .. | .. | .. | <i>Secretary</i> |

1.3. TERMS OF REFERENCE

Members of the Visitation Panel to the Nigerian French Language Village, Lagos were:

- (i) inquire into the level of implementation of the white paper on the last visitation report ;
- (ii) look into the leadership quality of each Inter-University Centre in terms of the roles of the Governing Council, the Director/CEO and other Principal Officers ;
- (iii) look into the financial management of each institution including statutory allocations and internally generated revenue over the recommended period, and determine whether it was in compliance with appropriate regulations;
- (iv) investigate the application of funds, particularly the special grants and loans meant for specific projects in order to determine the status of such projects and their relevance for further funding ;
- (v) examine the adequacy of the staff and staff development programs of each Inter-University Centre;

(v) determine the relationship between the Inter-University Centre and the various statutory bodies it interacts with according to its law for the purposes of supervision, planning, finance, discipline, guidance and any other relationship i.e. (Governing Council, NUC and the Federal Ministry of Education (FME));

(vi) examine the law establishing the Inter-University Centre including the relationship between the various internal organs, units and offices, and indicate the ways the law has been observed by the competent authorities, and also suggest any modifications to the law ;

(vii) trace the historical evolution of the Inter-University Centre and take stock of its net achievements and problems as well as its style and sense of direction;

(ix) examine the general security in the Inter-University Centre, how the University has dealt with it, and recommend appropriate measure; and

(x) examine the processes and structures of discipline of students in each Inter-University Centre in line with due process of the rule of law.

1.4. Details of the Findings/Observations and Recommendations of the Visitation Panel, as well as the Comments indicating recommendations accepted, noted or rejected by the Visitor are contained in a tabular format in sections 2 - 11 of this gazette. The highlights of the Visitor's directives include:

(i) Management should ensure full implementation of the outstanding recommendations from the previous White Paper ;

(ii) Government to take into consideration requisite qualifications and experience in the appointment of members of the Council ;

(iii) the NFLV Council and Management must ensure that Internally Generated Revenue (IGR) is used majorly for the development of the NFLV and not to service allowances of staff;

(iv) Fixed Assets Register should be maintained and regularly updated Standard policies and procedures of assets management should be documented ;

(v) adequate insurance cover for all assets should be done;

(vi) the Bursary Department should ensure proper record and documentation is done for individual Contractors handling capital projects ;

(vii) the need for immediate design and emplacement of a robust standard finance accounting and operations manual is imperative ;

(viii) full implementation and update of software for the finance, accounting, operations and other activities of the NFLV should be effected without further delay ;

(ix) Recommendations of the External Auditors should be implemented ;

(x) Management should set up a standard Registry and regularize all staff matters ;

(xi) EFCC to investigate financial management of the NFLV;

(xii) Council of the Village to exercise its oversight function over the Audit Unit;

(xiii) Management should adhere to extant fiduciary regulations and circulars;

(xiv) Management should prioritise the development of the permanent site and work with Lagos State Government for the issuance of C-of-O and payment of compensation to the land owners at Irosu Village ;

(xv) Management should appoint more academic staff and always apply the Federal Character Policy;

(xvi) Council should ensure strict application of rules and regulations governing acting appointments ;

(xvii) FME, NUC, Council and the Management should vigorously pursue the enactment of the Enabling Act for the NFLV ; and

(xviii) FME should develop a policy mandating Universities and Colleges of Education to send their students to the NFLV for the one-year immersion and acculturation programme in French Language.

TERMOFREFERENCEONE

"Inquire into the level of implementation of the White Paper on the last visitation."

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings</i>	<i>Recommendations</i>	<i>Comments</i>
2.1.	THE 2004–2010 VISITATION PANEL	(i) A total of eleven (11) directives was implemented while fourteen (14) are yet to be implemented.	The NFLV should put in place modalities to ensure the implementation of the remaining directives.	<i>Visitor notes with dismay the non-implementation of the Visitor's directives and directs Council and Management to ensure full implementation of the directives.</i>
2.2.	LEVEL OF IMPLEMENTATION OF LAST VISITATION WHITE PAPER			

TERM OF REFERENCE TWO

"Look into the leadership quality of the Nigeria French Language Village in terms of the roles of the Governing Council, the Directors/CEOs, and other Principal Officers."

S/No.	Item	Observations/Findings	Recommendations	Comments
32.	THE ROLES OF THE GOVERNING COUNCIL.	<p>(i) The external membership of the 3rd and 4th Councils did not take into consideration requisite experience and qualifications that would have helped in making valuable and relevant contributions needed for the advancement of the Nigeria French Language Village (NFLV).</p> <p>(ii) There were arbitrary deployments of the funds that accrued into the Internally Generated Revenues (IGRs) accounts in favour of Principal Officers and disadvantage of staff, particularly members of NASU. This incongruity was largely responsible for the rancorous relationship between Management and leadership of NASU.</p> <p>(iii) The dual identity of the NFLV, as an Inter-University Centre supervised by the National Universities Commission (NUC), and as a parastatal of Federal Ministry of Education (FME), was disadvantageous to the NFLV, in terms of the perception of staff and Principal Officers, who ignited either of the identities to their advantage at will,</p>	<p>(i) Appointments of members of the Council by the Federal Government should always take into consideration requisite qualifications and experience for quality leadership.</p> <p>(ii) The NFLV Council and Management must ensure that Internally Generated Revenue (IGR) is used majorly for the development of the NFLV, and not to service allowances.</p> <p>(iii) An Enabling Act should be put in place.</p> <p>(iv) Council should be alive to its responsibilities, particularly in relation to policy formulation, direction and gate keeping, and should be guided by the clear mandates of its principal, which is the Visitor to the NFLV, or through any of the supervisory bodies.</p> <p>(v) Management of the NFLV must be made systematic, with patterned succession template emplaced for the purpose of guaranteed stability.</p>	<p>(i) Visitor notes these recommendations for update in subsequent visitation.</p> <p>(ii) Visitor observes with dismay the inability of this Panel to address this ToR appropriately.</p>
33.	LEADERSHIP QUALITIES OF GOVERNING COUNCILS			
34.	DIRECTORS/CEOs AND ACTING DIRECTORS/CEOs			

S/No.	Item	Observations/Findings	Recommendations	Comments
		<p>with the attendant tensions in finance and promotion matters.</p> <p>(iv) There was no Enabling Act.</p> <p>(v) There was acrimonious relationship between the former Director-General and the former Registrar.</p> <p>(vi) There was prevalence of tenure protraction and acting positions.</p> <p>(vii) Under the watch of the former Director General, there was disregard for due process, particularly in the initial running of the French Village Ventures which caused resentment among staff.</p> <p>(viii) It was observed that the former Registrar breached known procurement procedures in the Public Service, and personally handled the purchase of the official vehicle approved for his use by Council.</p> <p>(ix) There was externalisation of procedural internal movements of registry personnel.</p> <p>(x) There were complaints about indigenization and ethnic considerations and also the stagnation and immobility of academic staff which resulted in</p>	<p>(vi) The Council must be alive to its statutory responsibilities, while the Director/CEO must, at all times, abide by existing provisions of the Enabling Act, when in place, rules, procedures as well as extant regulations, in order to prevent arbitrariness.</p> <p>(vii) Council must follow-up on all approvals it gives at the level of implementation, while Principal Officers, particularly the Director/CEO, must ensure that government policies on procurements are complied with at all times.</p> <p>(viii) All forms of indiscipline among staff must be adequately sanctioned, following due process. NFLV staff must desist from externalising operations.</p> <p>(ix) The tripartite Agreement between the Nigeria French Language Village (NFLV), the Lagos State University (LASU) and the National Universities Commission (NUC), leading to an existing MoU that helped resolve the matter of</p>	

S/No.	Item	Observations/Findings	Recommendations	Comments
		<p>loss of quality academic staff.</p> <p>(xi) The Council failed to check the overbearing influence of the Director General and allowed acting dispensations which should have been discouraged, and remedied as appropriate.</p> <p>(xii) Successive Councils were unable to facilitate interactions with the Executive Governors of Lagos State, as part of the NFLV advocacy, that would have helped in resolving outstanding matters connected to occupation of the Irosu permanent site by the NFLV.</p> <p>(xiii) Councils were also unable to sustainably bring warring factions - NASU and Management together.</p>	<p>stagnation should be sustained, until there is an Enabling Act that shall empower the NFLV Council to appoint academic staff into the professional cadre.</p> <p>(x) Management, Council and staff of all categories in the NFLV must desist from popularising indigenisation and ethnicity.</p> <p>(xi) Council should prevent, as much as possible, acting dispensations which could trigger instability and suggest unnecessary privileging.</p> <p>(xii) Council should facilitate interactions with the Executive Governor of Lagos State, towards resolving outstanding matters connected to the occupation of the Irosu permanent site of the NFLV.</p>	

TERMOFREFERENCE THREE

“Look into the financial management of Nigeria French Language Village (NFLV), including the statutory allocations and internally generated revenue over the recommended period, and determine whether it was in compliance with appropriate regulations.”

S/No.	Item	Observations/Findings	Recommendations	Comments
4.1.	PROPERTY, PLANTS AND EQUIPMENT	<p>(i) There were no standard policies and procedures for the acquisition, maintenance and management of fixed and tangible assets.</p> <p>(ii) The Assets Register was not made available.</p> <p>(iii) Payment Vouchers for some procurements made on Property, Plants and Equipment (PPE) were not provided.</p> <p>(iv) Files were not properly opened for Contractors of Capital projects.</p> <p>(v) There was Poor asset management and controls.</p>	<p>(i) Fixed Assets Register should be maintained and regularly updated. Standard policies and procedures of assets management should be documented.</p> <p>(ii) Adequate insurance cover for all assets should be done.</p> <p>(iii) The Bursary Department should ensure proper record and documentation is done for individual Contractors handling capital projects.</p>	<p><i>Visitor notes these recommendations for update in subsequent visitation.</i></p>
4.1.1.	POSSIBLE CONSEQUENCES OF THE FINDINGS/ OBSERVATIONS ABOVE ARE AS FOLLOWS :	<p>(i) Unreliable financial reports and analysis, poor reconciliation process, data processing retrieval and back up issues.</p> <p>(ii) Understatement/Overstatement of income/revenue.</p> <p>(iii) Fraud, Errors, omissions, manipulations may go undetected.</p> <p>(iv) Slow decision making.</p> <p>(v) Misallocations and Misappropriations may easily be facilitated.</p>	<p>(i) The need for immediate design and emplacement of a robust standard finance accounting and operations manual is imperative.</p> <p>(ii) Full implementation and update of software for the finance, accounting, operations and other activities of the NFLV should be effected without further delay.</p>	<p><i>Visitor notes these recommendations for update in subsequent visitation.</i></p>

S/No.	Item	Observations/Findings	Recommendations	Comments
4.2.	SALARIES AND ALLOWANCES	<p>(i) Payroll, was not made available, thereby making it difficult to do proper analysis of the personnel cost, which formed substantial part of the recurrent expenditure for the period under review.</p> <p>(ii) The Bursary Department was not keeping records of all staff, but only relied on the files kept in the Registry Department.</p> <p>(iii) There was no schedule to support the number of salaries and allowances approved by 'constituted authorities'.</p>	<p>(i) Update of staff files, with all relevant information, should be maintained, at both the Bursary and Registry departments respectively.</p> <p>(ii) A standard comprehensive payroll of all the staff, duly vetted, approved and authorised, should be maintained.</p> <p>(iii) Other anomalies, such as lack of approved schedules for payment of salaries, should be regularised.</p>	<p><i>Visitor accepts these recommendations and directs EFCC to investigate the financial management of the Village.</i></p>
4.3.	BUDGETING PROCESS AND MANAGEMENT	<p>(i) The Bursary Department coordinates the preparation of the budget proposals in respect of recurrent estimates. It is the duty of the department to provide a framework within which the NFLV can formulate, formalise, evaluate and execute short, medium and long term plans for the organization.</p> <p>(ii) The above process is bound to be a step in the right direction towards an effective budgeting process. However, budget summary at a glance and the framework for feedback to confirm the implementation and execu-</p>	<p>(i) The NFLV's budgeting process, from initiation to submission, was satisfactory, and should be sustained.</p> <p>(ii) To measure budget performance, a framework for feedback, such as preparation of quarterly and half-yearly reports, should be put in place.</p> <p>(iii) In view of the above, the Federal Government and Proprietor of NFLV should maintain and increase allocation for both Capital and Recurrent Allocations to the NFLV respectively.</p>	<p>(i) <i>Visitor notes recommendation (i).</i></p> <p>(ii) <i>Visitor accepts recommendation (ii).</i></p> <p>(iii) <i>Visitor notes recommendation (iii).</i></p>

S/No.	Item	Observations/Findings	Recommendations	Comments
		<p>tion of the budget were lacking.</p> <p>(iii) Corporate goals, vision, and mission may not be fully achieved.</p> <p>(iv) Inadequate funding, through government subvention, may result in budget deficit.</p>		
4.4.	INTERNAL AUDIT FUNCTIONS	<p>(i) Regular activity reports of the internal audit were not submitted.</p> <p>(ii) Quarterly and yearly reports on the review of activities of the Bursary Department and other units of the NFLV were not presented.</p>	<p>(i) Audit plan, programme and checklist should be emplaced for all activities of the NFLV.</p> <p>(ii) The Internal Audit reports should be structured, such that it has daily/weekly/monthly reports.</p>	<p><i>Visitor notes these recommendations for update in subsequent visitation.</i></p>
4.4.1.	POSSIBLE CONSEQUENCES OF THE FINDINGS/OBSERVATIONS ABOVE ARE AS FOLLOWS :	<p>(i) Inadequate coverage of activities.</p> <p>(ii) Control lapses may be prevalent.</p> <p>(iii) Errors and omission go undetected.</p> <p>(iv) Frauds.</p>	<p>(iii) In the long run, systems audit should be embraced.</p>	
4.5.	SOURCES OF FUNDS	<p>(i) There was a steady increase in the statutory allocation from the Federal Government from 2011 - 2015.</p> <p>(ii) In the years 2011, 2012, 2013, and 2015, total recurrent expenditure exceeded total income, which resulted in cash deficit.</p>	<p>(i) Government should maintain an increased allocation in both Recurrent and Capital to NFLV.</p> <p>(ii) The NFLV should make concerted efforts to increase its Internally Generated Revenue (IGR).</p>	<p><i>(i) Visitor notes recommendations (i — iii).</i></p>

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S/No.	Item	Observations/Findings	Recommendations	Comments
		<p>(iii) How the above cash deficit, over the years was financed, was neither provided in the Financial Statement nor could be explained by the Bursar.</p> <p>(iv) Capital projects (Property, Plant and Equipment) executed during the years under consideration had the largest impact on the Statement of Financial position. Substantial number of payment vouchers for those projects were not provided.</p> <p>(v) Specifically, a total sum of ₦23,825,000 was reported in the 2011 account for the procurement of motor vehicle, but there were two vouchers totaling the sum of ₦17,825,000.00 (₦11,325,000.00 and ₦6,500,000.00). Meanwhile the evidence of payment and payment vouchers for the balance of ₦6,000,000.00 could not be traced nor made available by the Bursary Department. The Bursary Department could not provide the files of the Contractors who supplied the vehicles.</p>	<p>(iii) Management should ensure judicious use of its income, through efficient and effective planning.</p> <p>(iv) Proper filing of documents, maintenance and control of assets should be improved upon for easy retrieval of records.</p>	<p>(ii) Visitor accepts recommendation (iv).</p>

S/No.	Item	Observations/Findings	Recommendations	Comments
46.	REPAIRS/MAINTENANCE COST OVER THE TOTAL RECURRENT EXPENDITURE	<p>(i) There was high percentage of repairs/maintenance cost over the total recurrent expenditure.</p> <p>(ii) Efforts to trace the above stated expenses to the bank statements for the years 2011-2014 proved abortive, since the Bursary Department refused to provide the necessary documents.</p>	<p>(i) Management should ensure that the procurement of all materials is monitored and scrutinized, to avoid frequent breakdown of equipment.</p> <p>(ii) Management should put control measures in place, to reduce cost, most especially on maintenance and repairs of equipment.</p> <p>(iii) The Bursary Department should ensure that all evidence of payments are kept safe at all times.</p>	<p><i>Visitor accepts these recommendations.</i></p>

TERM OF REFERENCE FOUR

“Investigate the application of funds, particularly the special grants and loans meant for specific projects, in order to determine the status of such projects and their relevance for further funding.”

S/No.	Item	Observations/Findings	Recommendations	Comments
5.1.	SPECIAL GRANTS AND LOANS MEANT FOR SPECIFIC PROJECTS	<p>(i) No special grant or loan for specific Projects was given.</p> <p>(ii) The non-disbursement of special grant or loans to the NFLV made it necessary for the Panel to investigate the expenditures incurred from other sources of grant, both under government Statutory and non-statutory funds.</p>	The NFLV's continued request for grants and loans for specific Projects should be considered, since capital receipts were grossly inadequate.	<i>Visitor notes this recommendation.</i>
5.2.	OTHER NON-STATUTORY FUNDS	(i) Revenue was generated through: Students' charges, income from other Programmes, Interest, dividend income from Investments in shares, profit from the French Village Ventures, rentals and other income as well.	The NFLV should be encouraged to explore more avenues of creating Investments.	<i>Visitor notes this recommendation.</i>
5.3.	MONITORING OF FUNDS	<p>(i) Over forty bank accounts were operated with seven banks before the introduction of the Treasury Single Account (TSA) by the government. Regular Bank Reconciliation Statements were not prepared.</p> <p>(ii) There were sundry accounting deficiencies, irregularities and errors in some of the accounting records.</p> <p>(iii) There was no Assets register.</p>	<p>(i) There should be regular preparation of Bank Reconciliation Statements of all accounts of the banks operated with, at end of every month.</p> <p>(ii) All outstanding entries from the reconciliation statements should be thoroughly checked.</p> <p>(iii) Summary and analysis of all revenues remitted to the NFLV, amount avail-</p>	<i>Visitor accepts these recommendations.</i>

S/No.	Item	Observations/Findings	Recommendations	Comments
			<p>able for Overhead, capital and recurrent expenditures, should be maintained.</p> <p>(iv) An Assets Register should be provided.</p> <p>(v) Regular checks of approvals for the awards of contracts and careful examination of memos directing purchases must be undertaken.</p>	
54.	PROJECT INSPECTION AND MONITORING	<p>(i) There was no effective committee to monitor and inspect ongoing projects.</p> <p>(ii) Many of the buildings require urgent renovation.</p> <p>(iii) The allocation of 16km² land at Irosu by the Lagos State Government was yet to be fully resolved. This is in relation to issuance of C-of-O and payment of compensation to the land owners, to allow the NFLV move to the permanent site.</p>	<p>(i) A Project Monitoring Committee should be emplaced.</p> <p>(ii) The Physical Planning Department should be alive to its responsibilities with respect to proper filing of documents. A Planning file should be kept for each Project in respect of source of funds.</p> <p>(iii) Penalty clause should be invoked against defaulting contractors.</p> <p>(iv) Financial capability of contractors should be a major factor for consideration in the pre-selection and awards of contract.</p> <p>(v) The development of the permanent site should be given top priority.</p> <p>(vi) The Lagos State Government</p>	<p><i>Visitor accepts these recommendations.</i></p>

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<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings</i>	<i>Recommendations</i>	<i>Comments</i>
			should be encouraged to facilitate the issuance of C-of-O and payment of compensation to the land owners at Irosu Village, to allow the NFLV move to the permanent site.	

TERM OF REFERENCE FIVE

“Examine the adequacy of staff and staff development programme of the Nigeria French Language Village (NFLV).”

S/No.	Item	Observations/Findings	Recommendations	Comments
6.1.	ADEQUACY OF STAFF	<p>(i) The total number of staff in 2011 was 273, and in 2015, 282. Total number of students in 2011 was 2,868, and in 2015 was 2,561.</p> <p>(ii) Academic staff ratio was not adequate and thus, the need for employment of more academic staff.</p> <p>(iii) Some academic staff left as a result of stagnation at the Senior Lecturer level.</p> <p>(iv) Withdrawal of assistance by the French Embassy and delisting of the NFLV from TETFund list of beneficiaries, made employment unattractive to academic staff, and demoralising to staff who remained on the job.</p> <p>(v) The Librarian of the NFLV from 2010 to 2015 was in acting capacity beyond the duration allowed by rules and regulations.</p>	<p>(i) There should be appointment of more academic staff.</p> <p>(ii) Appointments in NFLV should be in line with Federal Character Policy, as enshrined in the Constitution, without sacrificing merit.</p> <p>(iii) Council and Management should ensure strict application of rules and regulations governing acting appointments in the NFLV.</p>	<p>(i) Visitor notes recommendation (i).</p> <p>(ii) Visitor accepts recommendations (ii) and (iii).</p>
8.2.	STAFF DEVELOPMENT PROGRAMMES	<p>(i) The staff training section under the Human Resources Management and Development Unit of the Registry was responsible for staff training and development.</p> <p>(ii) During the period under review, two</p>	<p>(i) In view of the absence of funding support from the French Embassy, there is the urgent need for government to increase budgetary allocation to staff training and development in NFLV.</p>	<p>Visitor notes these recommendations for update in subsequent visitation.</p>

S/No.	Item	Observations/Findings	Recommendations	Comments
		<p>academic staff were sponsored for Ph.D programmes, while two non-academic staff were sponsored for Masters' degree programmes.</p> <p>(iii) Delisting of the institution from TETFund beneficiaries and withdrawal of French Embassy support (that was used to sponsor a good number of staff up to Ph.D. Level in various French Universities) negatively impacted staff development.</p> <p>(iv) Staff training and development are now being supported through Internally Generated Revenue (IGR).</p> <p>(v) Both academic and non-academic staff were granted study leave to pursue short/ long term training programs in relevant disciplines.</p> <p>(vi) Staff were also sponsored to attend conferences, workshops and seminars, organized by their Professional Associations.</p>	<p>(ii) The NFLV should sustain the funding of staff training and development through Internally Generated Revenue (IGR).</p> <p>(iii) Government should take action to re-enlist the NFLV as a TETFund beneficiary.</p> <p>(iv) Government, Council and Management of NFLV should intensify efforts to get back the partnership of the French Embassy.</p>	

TERM OF REFERENCE SIX

“Determine the relationship between the Nigeria French Language Village (NFLV) and the various statutory bodies it interacts with according to its law for the purposes of supervision, planning, finance, discipline, guidance and any other relationship (Governing Council, NUC and the Federal Ministry of Education.)”

S/No.	Item	Observations/Findings	Recommendations	Comments
7.1.	THE FEDERAL MINISTRY OF EDUCATION (FME)	<p>(i) The relationship between the NFLV and FME, during the period was not fully in conformity with the extant provisions.</p>	<p>(i) Council and Management should respect their relationship with, and the distribution of functions of all statutory bodies and other partners, and relate with them in accordance with extant provisions.</p> <p>(ii) Government should urgently ensure the Enabling Act of the NFLV is in place, to strictly guide its administration.</p> <p>(iii) Council should be alive to its supervisory and policy responsibilities at all times.</p>	<p><i>Visitor accepts these recommendations.</i></p>
72.	THE NATIONAL UNIVERSITIES COMMISSION (NUC)	<p>(i) The NUC was poorly represented at Council meetings, without apology.</p> <p>(ii) Programmes in the NFLV do not require accreditation but regular quality control and assurance.</p> <p>(iii) Some infrastructural facilities in the NFLV were dilapidated, and require urgent attention.</p>	<p>(i) The NUC, as a regulatory body, needs to improve its representation in the NFLV Council meetings.</p> <p>(ii) In the absence of accreditation at the NFLV, an efficient quality assurance machinery needs to be emplaced, to ensure standard.</p> <p>(iii) There is the need for urgent government intervention, to arrest the dilapidation of some of the infrastructural facilities.</p>	<p>(i) <i>Visitor rejects recommendation (i).</i></p> <p>(ii) <i>Visitor notes recommendation (ii) and is aware that accreditation of programmes is a mandate of NUC.</i></p> <p>(iii) <i>Visitor notes recommendation (iii).</i></p>

