



FEDERAL REPUBLIC OF NIGERIA

**Views of the Government of the
Federal Republic of Nigeria
on the
Visitation Panel's Report into the Affairs of the
Federal University of Uyo**

(2016 - 2020)

DECEMBER, 2022

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**WHITEPAPERONTHEREPORTOF THE VISITATIONPANELINTO
THE AFFAIRS OF THE UNIVERSITY OF UYO
(2016-2020)**



ARRANGEMENT OF PARAGRAPHS

Paragraph:

1. Publication of Federal Government White Paper on the Report of the Visitation Panel into the Affairs of the University of Uyo (2016 - 2020).

2. Citation.

SCHEDULE

**WHITE PAPER ON THE REPORT OF THE VISITATION PANEL
INTO THE AFFAIRS OF THE UNIVERSITY OF UYO
(2016 - 2020)**

1. The Federal Government White Paper on the Report of the Visitation Panel into the Affairs of the University of Uyo (2016 - 2020) on 13th April, 2021 as provided in the schedule to this Notice is hereby published in the Federal Government Gazette.

Publication of Federal Government White Paper on the Report of the Visitation Panel into the Affairs of the University of Uyo (2016-2020).

2. This Notice may be cited as the “White Paper on the Report of the Visitation Panel into the Affairs of the University of Uyo (2016- 2020)”.

Citation.

1.0. INTRODUCTION

1.1. INAUGURATION OF THE VISITATION PANEL

The President of the Federal Republic of Nigeria, Commander-in-Chief of the Armed Forces, Muhammadu Buhari, GCFR, represented by the Honourable Minister of Education, Mallam Adamu Adamu, on Tuesday 13th April, 2021, inaugurated the Presidential Visitation Panels to 38 Federal Universities and 4 Inter-University Centres, among them the University of Uyo, which was held at the Auditorium of the National Universities Commission, Abuja.

1.2 COMPOSITION OF THE PANEL

The composition of the Panel to the University of Uyo is as follows:

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|-------|-----------------------------------|----|----|----|----|----|------------------|
| (i) | Dr. Danjuma Sulai, OON | .. | .. | .. | .. | .. | <i>Chairman</i> |
| (ii) | Mallam Mairiga Mani.. | .. | .. | .. | .. | .. | <i>Member</i> |
| (iii) | Prof. Yusuf Mohammad Yusuf | .. | .. | .. | .. | .. | <i>Member</i> |
| (iv) | HRM Oba (Dr.) Bayo Windapo | .. | .. | .. | .. | .. | <i>Member</i> |
| (v) | Chief Cajetan Mahakwe Anyanwu | .. | .. | .. | .. | .. | <i>Member</i> |
| (vi) | Dr. (Mrs.) Chioma Jennifer Nwadei | .. | .. | .. | .. | .. | <i>Member</i> |
| (vii) | Mr. Musa Zamuna | .. | .. | .. | .. | .. | <i>Secretary</i> |

1.3 TERMS OF REFERENCE

The Terms of Reference of the Panel are to :

(i) inquire into the level of implementation of the white paper on the last visitation report ;

(ii) look into the leadership quality of each University in terms of the roles of the Governing Council, the Vice Chancellors and other principal officers;

(iii) look into the financial management of each institution including statutory allocations and internally generated revenue over the recommended period, and determine whether it was in compliance with appropriate regulations ;

(iv) investigate the application of funds, particularly the special grants and loans meant for specific projects in order to determine the status of such projects and their relevance for further funding ;

(v) examine the adequacy of the staff and staff development programs of each university ;

(vi) determine the relationship between the University and the various statutory bodies it interacts with according to its law for the purposes of supervision, planning, finance, discipline, guidance and any other relationship (*i.e.*, Governing Council, NUC, and the Federal Ministry of Education (FME));

(vii) examine the law establishing the University including the relationship between the various internal organs, units, and offices and indicate the ways the law has been observed by the competent authorities, and also suggest any modifications to the law ;

(viii) trace the historical evolution of the University and take stock of its net achievements and problems as well as its style and direction ;

(ix) examine the general security in the University and how the University has dealt with it, and recommend appropriate measures ; and

(x) examine the processes and structures of discipline of students in each university in line with due process of the rule of law.

1.4. Details of the Findings/Observations and Recommendations of the Visitation Panel, as well as the Comments indicating recommendations accepted, noted or rejected by the Visitors' are contained in a tabular format in sections 2-11 of this gazette. The highlights of the Visitor's directives include :

(i) Management should ensure that there is synergy between the Works Department and Directorate of Physical Planning ;

(ii) Council should ensure computerization of the accounting system and stores;

(iii) Management should ensure that the Internal Audit Directorate produces quarterly and annual Audit Reports as and when due ;

(iv) Management should ensure adherence to extant financial regulations and circulars ;

(v) Management should ensure synergy between the Directorate of Physical Planning and Works and Maintenance Department ;

(vi) Management should employ more professional staff;

(vii) Management should ensure that student enrolment does not outweigh the carrying capacity of the Institution ;

(viii) Council may consider creating the office of a third additional Deputy Vice Chancellor (DVC Research and Innovation) ;

(ix) the Director of Works should be allowed to carry out his functions and responsibilities ;

(x) the Management should guard against overshooting the NUC guidelines on the carrying capacities of universities;

(xi) Management should direct the security outfit to liaise with the Department of State Security (DSS), Nigeria Police and recognized local vigilante;

(xii) the management should establish a firefighting unit and procure vehicle(s) for its use;

(xiii) Management should liaise with owners of cattles grazing around the premises for an alternative grazing environment ;

(xiv) Management to resuscitate, expand and strengthen the Students' Welfare Scheme ; and

(xv) Management should regularly update the Students' Information Handbook.

TERM OF REFERENCE ONE

“Inquire into the level of implementation of the White Paper on the last visitation.”

| <i>S/No.</i> | <i>Item</i> | <i>Observations/Findings</i> | <i>Recommendations</i> | <i>Comments</i> |
|--------------|-------------|--|--|--|
| 2.1. | | The White Paper for the visitation covering the period 2011-2015 is yet to be approved as the visitations for 2011-2015 and 2016-2020 were carried out simultaneously. | The Panel therefore, established that the 2016-2020 period experienced further consolidation of the progress made. New initiatives introduced were in tandem with the earlier achievements. These are well captured in the body of the report. | <i>Visitor notes the observation and recommendation.</i> |

TERM OF REFERENCE TWO

"Look into the leadership quality of the University in terms of the roles of the Governing Council, the Vice-Chancellor and other Principal Officers."

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|-------------------------------|---|---|--------------------------------------|
| 3.1. | ROLE OF THE GOVERNING COUNCIL | <p>(i) The Council was chaired by a Vice-Chancellor who brought his experience to bear in heading the Council. The external members of the Council were reputable and eminent Nigerians in various fields of human endeavour. The internal members of Council were equally reputable.</p> <p>(ii) The Council met quarterly as statutorily required, except during the Covid-19 lockdown. The council also revived regular meetings of the Appointment and Promotion Committee (A&PC) which were hitherto held yearly.</p> <p>(iii) The Council provided effective leadership and needed support for the University. It collaborated with the Management in consolidating on the growth of the university. More structures have been put in place, a lot more are at various stages of construction. The Council has also been instrumental in moving more faculties to the permanent site.</p> | <p>(i) The Council should be commended for providing quality leadership and cooperation with Management.</p> <p>(ii) The Council should also be commended for its support that brought about donation of funds, equipment and landmark projects to the university.</p> <p>(iii) The Council should always ensure regular meetings of A&PC for staff promotion to be given adequate attention.</p> | Visitor notes these recommendations. |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|-------------------------|---|---|---|
| | | <p>(iv) More funds were attracted to the University from individuals, corporate organizations and governments for such uses as infrastructural development as well as staff development and training.</p> <p>(v) Particular attention was paid to staff welfare matters, and good relationship was maintained with Management.</p> <p>(vi) Non-teaching staff who had improved themselves by acquiring additional higher qualification had the opportunity of being converted to appropriate higher ranks and designations.</p> <p>(vii) There was unprecedented promotion to professorial cadre to the tune of 240, thereby reducing backlog.</p> <p>(viii) Another major achievement of the Council was the construction of dual carriage access road to the main campus.</p> | | |
| 32. | ROLE OF VICE-CHANCELLOR | <p>(i) The Vice Chancellor worked assiduously with Management to achieve the following in keeping with the strategic plan and philosophy of the University :</p> | <p>(i) The Vice-Chancellor should be commended for the remarkable achievements, especially for maintaining peace, despite the various challenges faced.</p> | <p>Visitor notes these recommendations.</p> |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|------|---|--|----------|
| | | <p>(a) Completion of many inherited projects, notable among which was the University of Uyo Mini Water Project.</p> <p>(b) A good number of TETFund and privately funded projects were executed.</p> <p>(c) A remarkable private initiative being the Art Gallery named after Professor Stella Idiong which was built and donated by her daughter, Her Excellency, Martha Udom Emmanuel, the wife of the State Governor.</p> <p>(d) The NDDC-funded dual carriage, way with solar lighting. This is the access road to the main campus with the gate house built by Zenith Bank Plc.</p> <p>(e) Accreditations of Courses : By 2020, the University had 75 of her 94 programmes fully Accredited, 7 Interim and 1 Denied.</p> <p>(f) Staff welfare and promotion issues which received adequate attention. More Professorial promotions and announcements were made more than ever before.</p> <p>(g) Orderly Students' Union election with the introduction of e-voting.</p> | <p>(ii) E-teaching and learning facilities should be developed for the benefits of staff and students.</p> | |

| <i>S/No.</i> | <i>Item</i> | <i>Observations/Findings</i> | <i>Recommendations</i> | <i>Comments</i> |
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| | | <p>(h) Winning of a lot of laurels and recognitions to attest to the quality of teaching and staff development.</p> <p>(i) Introduction of regular E-senate and Governing Council meetings which was hoped should be extended to virtual teaching and learning.</p> <p>(j) Several inaugural and public lectures, workshops, as well as collaboration with institutions within and outside the country.</p> <p>(k) Diligent cooperation with Council.</p> | | |
| 33. | <p>ROLE OF OTHER PRINCIPAL OFFICERS</p> | <p>(i) The other Principal Officers of the University are the Deputy Vice Chancellors, the Registrar, the Bursar and the Librarian.</p> <p>(ii) All the Principal Officers were experienced administrators with relevant professional or academic qualifications, as the case may be.</p> <p>(iii) All the Principal Officers played their roles efficiently and harmoniously with no reports of disaffection within the rank.</p> <p>(iv) There is lack of synergy between the Department of Works and the Directorate of Physical Planning.</p> | <p>(i) The other Principal Officers should continue to cooperate with and support the Vice-Chancellor for the smooth running of the affairs of the University.</p> <p>(ii) Management should ensure there is synergy between the Works Department and the Directorate of Physical Planning.</p> | <p>Visitor notes these recommendations.</p> |

TERM OF REFERENCE THREE

"Look into the financial management of the institution including statutory allocation and internally generated revenue over the recommended period, and determine whether it was in compliance with appropriate regulations."

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|-------------------------------------|--|---|--|
| 4.1. | FINANCIAL PROCEDURES AND MANAGEMENT | <p>The financial management and operations of the University were amply guided by the provisions of the Accrual Accounting Manual for Public Entities in Nigeria, A Manual of Uniform Internal Audit System for Nigerian Universities and the University of Uyo Procurement Process of the Directorate of Procurement.</p> | <p>(i) There is a need for some modifications in IPPIS platform to accommodate the peculiar needs of the Universities, such as staff allowances, promotion arrears, hiring of contract staff and accommodation of staff on sabbatical as and when necessary. This may require a high-powered negotiation team comprising staff from the Office of the Accountant General of the Federation and the University community. The Committee of Vice Chancellors appears to be in the best position to call for this negotiation, given its position as bridge between University staff and the Government.</p> | <p>(i) Visitor notes recommendation (i).</p> |
| 4.2. | BUDGET PROCESS AND BANKING | <p>(i) The Bursar prepared the budgets in collaboration with the relevant Departments, Units and Committees. The consolidated budget proposals were approved by the Governing Council and sent to the relevant government authorities.</p> <p>(ii) The Financial Year of the University was changed to January- December in 2013, thus synchronizing with that of Government.</p> <p>(iii) Bank Accounts : Like every other government institution in Nigeria, the University began to operate the Treasury Single Account (TSA) in 2015. The TSA is domiciled in the Central Bank of Nigeria.</p> | <p>(ii) The entire accounting system should be fully computerized to increase productivity, enthrone transparency and reduce costs across board.</p> | <p>(ii) Visitor accepts recommendation (ii).</p> |

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| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|------|--|-----------------|----------|
| | | <p>(iv) It has six domestic and two domiciliary accounts, all linked to University of Uyo TSA.</p> <p>(v) Revenue generating units maintained independent records of the revenue they generated in TSA.</p> <p>(vi) Reconciliation of Accounts : with the introduction of TSA, all revenues are paid into the TSA and all expenses are made from it. Reconciliation of accounts is therefore, automatically done by the system.</p> <p>(vii) Automation of University Accounting System : Only revenue collection, payment for expenditures and final accounts processes have been fully computerized. Budget control, stores management and other related financial processes are still done manually as a result of paucity of funds.</p> <p>(viii) Staff complained bitterly about some negative impacts of IPPIS component on their finances, including reduction in staff allowances, lack of provision for promotion arrears estimated at ₦676,380, 608.00 by the end of 2020, inability to hire part-time lecturers and accommodate staff on sabbatical in line with global best practices.</p> | | |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
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| | | <p>(ix) The Bursary Department has serious office shortage, making supervision and movement of mails difficult.</p> <p>(x) There is gross insufficiency in funding for overheads such as electricity bills, diesel for plants and outsourced staff (security personnel and casual workers).</p> | | |
| 43. | INTERNAL AUDIT | <p>(i) The operations of the Internal Audit Directorate are guided by the provisions of a Manual Uniform Internal Audit System for Nigerian Universities, 2007.</p> <p>(ii) The Directorate carries out extensive independent audit of the activities of the University covering five broad areas.</p> <p>It issues Reports on its observations, findings and recommendations after the audit exercise, in line with regulations, policies and procedures. It produces Quarterly and Annual reports to the Governing Council as an instrument of control and management of resources and reports to the Office of the Vice Chancellor.</p> <p>(iii) The Directorate has twenty nine (29) audit staff, including nine Chartered Accountants.</p> | <p>(i) There is a need for the Directorate to produce quarterly and annual Audit Reports as and when due for management information, to aid future decision and policy making.</p> <p>(ii) The practice of booking air tickets for individuals on private businesses should be discontinued. Individuals in need of travel tickets but have no money could seek for IOU from the University.</p> <p>(iii) Placing petty cash for air ticketing in personal accounts of Petty Cashiers is fraudulent and risky. It should therefore be discontinued.</p> <p>(iv) There is need for the provision of utility vehicles for price surveys and monitoring of projects.</p> | <p>(i) Visitor accepts recommendations (i), (ii), (iii) and (v).</p> <p>(ii) Visitor notes recommendation (iv).</p> |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|--------------------------|--|--|---|
| | | <p>(iv) The challenges include inadequate technical staff and accommodation, lack of vehicles for price monitoring and projects verification, non-computerization of operation.</p> <p>(v) The scope of work of the Directorate is extensive and adequate.</p> <p>(vi) Although it has a good number of technical staff, it still needs more, given the rapid expansion of operations in the University.</p> <p>(vii) There was no regular quarterly and annual Audit Reports.</p> <p>(viii) The 2017 Annual Audit Report revealed that :</p> <ul style="list-style-type: none"> - The Petty Cashier booked air tickets for individuals on private business with the hope of getting refunds from them on their return. The refund, at times, were not timely. - Petty cash for air ticketing was placed in the personal account of the Petty Cashier. | <p>(v) Full computerization of Directorate operations is highly recommended.</p> | |
| 44. | STORES AND STOCK CONTROL | <p>The Store Division is in the Directorate of Finance and Accounts of the Bursary, and performed the following functions:</p> | <p>Stores operations should be fully computerized.</p> | <p>Visitor notes this recommendation.</p> |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
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| | | <p>(i) Controlled all stores and stock items received and issued to departments, faculties and other user units.</p> <p>(ii) Ensured that goods received and issued are appropriately recorded in ledger cards.</p> <p>(iii) Pre-audit and periodic checks were jointly done by the Division and Internal Audit Department on receipt of supplies to the Store. There was also end of financial year stocktaking and reconciliation of records.</p> <p>(iv) Stores operations were done manually with all associated stress. No fund was available for computerization.</p> | | |
| 4.5. | RESOURCE AVAILABILITY | <p>(i) The major sources of revenue during the period included: Statutory Allocations and Grants from the Office of the Accountant General of the Federation; Tertiary Education Trust Fund ; NEEDS Assessment Funds ; Internally Generated Revenue (with quarterly remittance to Consolidated Revenue Fund) ; Aids and Grants from other sources.</p> <p>(ii) The major expenditure items included : Personnel Costs, Over-</p> | <p>(i) There should be substantial increase in IGR to augment government resources. This can be done through full automation of revenue generating units in order to enhance efficiency and accountability. Also, Uniuyo Consult should be given powers to mobilize private capital to form a partnership that would manage the enterprises. Attraction of private capital and employ-</p> | <p><i>Visitor notes these recommendations.</i></p> |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|------|--|---|----------|
| | | <p>head and Capital Projects. With the introduction of the Integrated Payroll and Personnel Information System in February 2020, personnel cost were no longer remitted to the University, but directly paid into individual bank accounts. The personnel expenditure recorded by the University fell from the ₦8.82 billion in 2019 to just ₦635.1 million in 2020, as only January 2020 Personnel cost was remitted to the University.</p> <p>(iii) Resource availability during the period, 2016-2020, largely reflected dwindling government revenue attributed to the steep downward trend in crude oil prices. Budget appropriations to the University fell, followed by lower actual releases of funds from the Government.</p> <p>(iv) Budget releases from various sources fluctuated downwards, except for TETFund and IGR.</p> <p>(v) Income from investments was insignificant.</p> <p>(vi) Internally Generated Revenue (IGR) fluctuated downwards, but accounted for increased proportion of total revenue, from 18.2 per cent in 2016 to 29.6 per cent in 2020.</p> | <p>ment of professionals are very likely to improve management quality and operational efficiency.</p> <p>(ii) Government should review overhead funding upwards, especially for electricity bill, diesel and payment for outsourced services.</p> <p>(iii) Conducting industry funded researches in collaboration with industries, for the mutual benefit of the university and the industrial sector has become imperative.</p> | |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|--|---|-----------------|--|
| 4.6. | UNIVERSITY OF UYO CONSULTANCY LIMITED | <p>(i) The University of Uyo Consultancy Limited and its holding companies have not been run as commercial profit-oriented outfits. It is 100 per cent owned by the University and all the Board members are University staff who receive no remunerations for their services. Their commitment is therefore in doubt.</p> <p>(ii) There is centralization of powers of decision making in the Chairman of the Board who does not earn any remuneration. This limits the operational efficiency of the companies.</p> <p>(iii) Internal monitoring and control mechanisms are absent.</p> <p>(iv) The outfit has a bloated aggregate staff strength of 83.</p> <p>(v) The Catering Services unit provided services mainly to the University at very low profit margins with credit sales and delayed payments. As at the end of December 2020, the University owed the outfit ₦10,286,350.00.</p> | | <p>Visitor notes these observations.</p> |

TERM OF REFERENCE FOUR

“Investigate the application of funds, particularly the special grants and loans meant for specific projects, in order to determine the status of such projects and their relevance for further funding.”

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|--|---|---|--|
| 5.1. | CLASSIFICATION AND RESPONSIBILITY FOR CAPITAL PROJECTS | <p>(i) Projects are classified as Capital Projects, Minor Works, Equipment Supplies, and Other Supplies.</p> <p>(ii) The internal organs that are responsible for project planning and execution are Physical Planning Directorate, Works and Maintenance, Procurement Directorate.</p> <p>(iii) There is no effective collaboration between the Physical Planning Directorate that is responsible for execution of major capital projects, and the Works and Maintenance Department that takes over completed projects for monitoring and maintenance. This format of project implementation is not conducive for team work, effective monitoring and maintenance of assets.</p> | <p>(i) There is a need for synergy in the working relationship between the Directorate of Physical Planning and the Works and Maintenance Department, for effective interface and greater value added to capital project planning and implementation, and achievement of effective take-over, management and maintenance of assets.</p> <p>(ii) The Works and Maintenance Department should therefore be significantly involved in project planning and implementation.</p> | <i>Visitor accepts recommendations (i) and (ii).</i> |
| 52. | PROCUREMENT PROCESS | <p>The Procurement Process of the University is consistent with the provisions of the Public Procurement Act, 2007 and Procurement Procedures Manual.</p> <p><i>Challenges</i></p> <p>(i) There is grossly insufficient funds to implement procurement</p> | The Directorate needs a good number of utility vehicles necessary for procurement operations. | <i>Visitor notes this recommendation.</i> |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
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| | | <p>execution at the right time, and at cost effective quantities.</p> <p>(ii) Staffing in the Directorate is inadequate.</p> <p>(iii) The Vehicles available are inadequate to carry out procurement functions.</p> | | |
| 53. | SOURCES OF FUNDS FOR CAPITAL PROJECTS | <p>(i) The sources of Capital Projects funding during the period 2016-2020 are Capital Budget from the Federal Government, Special Intervention Funds from Tertiary Education Trust Fund and NEEDS Assessment Fund, Internally Generated Revenue, other donor agencies and some well-meaning individuals.</p> <p>(ii) The major sources of funding capital projects during the period were Tertiary Education Trust Fund which contributed an average 52.2 per cent of aggregate funds committed to capital projects, followed by Needs Assessment Fund (44.3 per cent) and Federal Government Grants (3.6 per cent). The three sources were all from Federal Government funds. However, the contribution of IGR to capital projects funding was very significant as government grants declined sharply during the review period.</p> | <p>(i) The funding of the Universities should cease to be ad-hoc. It should be planned and programmed continuously over a long period in order to achieve predictable capital project funding, reduce cost overrun and ensure efficient project implementation.</p> <p>(ii) The Presidential NEEDS Assessment in the Universities should be done every five years to give time and space for planning, programming and project execution.</p> <p>(iii) Government should endeavour to settle outstanding debts to contractors.</p> <p>(iv) There is a need to design immediate and long term policies and programmes tailored at funding the Universities. This would ensure that projects are completed at specified time as per contract agreement.</p> | Visitor notes these recommendations. |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|----------------------------|--|--|----------|
| 54. | CAPITAL PROJECTS EXECUTION | <p>Many capital projects were at various stages of completion. The executed projects ranged from construction of Faculty and Departmental buildings, laboratories, classrooms and offices, renovation of facilities to building drainages, power installation and procurement of equipment. On the whole, 18 projects were completed and 11 were ongoing at varying levels of completion.</p> <p>(i) The University benefitted from many projects executed by TETFund.</p> <p>(ii) The projects are all very important and they have contributed towards the efforts of the Management to move into the main campus of the University soonest.</p> <p>(iii) The projects/buildings were purpose-built and of standard quality.</p> <p>(iv) There were no significant deviations from procedures and regulations in the utilisation of funds.</p> <p>(v) The procedure for funding Universities appears ad-hoc and interventionist, and does not make for good planning, as well as achievement of orderly and sustainable development.</p> | <p>(v) Government should make funds available for the completion of ongoing projects.</p> <p>(vi) The Management should cultivate the friendship of industries operating in the State with a view to attracting project funding, especially the oil exploration companies that have corporate social responsibility as one of their mandates.</p> <p>(vii) The Management could appeal to the Akwa Ibom State Government to contribute financially to infrastructural development in the permanent site.</p> <p>(viii) More professional staff need to be recruited for the three Departments to reduce stress within the units.</p> | |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
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| | | <p>(v) There is staff shortage in the two Departments and one Directorate charged with the responsibility of project execution.</p> | | |
| 55. | OUTSTANDING FINANCIAL COMMITMENTS | <p>(i) Total debts owed to contractors was ₦152,187,299 as at end of December, 2015.</p> <p>(ii) Total outstanding liabilities of the University, including debts to contractors, was estimated at ₦279,401,551.</p> <p>(iii) Total debts owed to contractors was ₦178,306,450 as at end December, 2020.</p> <p>(iv) Total outstanding liabilities of the University was estimated at ₦1,034,228,324, with staff salary and promotion arrears accounting for 65.4 per cent, while indebtedness to contractors contributed 17.2 per cent.</p> <p>(v) The cost of completing the 11 ongoing projects is estimated at ₦1,208,266,462.41.</p> | | |
| 56. | PROJECTS EXECUTED BY INDIVIDUALS AND OTHER AGENCIES | <p>Some individuals and agencies executed nine projects in the University during the period. Seven of them were completed, while two were ongoing. The donors included the Akwa Ibom State Government, individuals, and international agencies.</p> | <p>(i) Individuals and agencies that have donated or executed facilities for the University should be commended.</p> <p>(ii) The Management should be commended for its rare wonderful maintenance culture in respect of vehicles.</p> | <p>(i) Visitor notes recommendations (i) and (ii).</p> |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|--------|-------------------------|---|---|--|
| 5.6.1. | STOCK OF MOVEABLE ITEMS | <p><i>(i) Functional Vehicles:</i></p> <p>The University has a fleet of 131 functional vehicles out of which 17 have been used for 20 years and above. Indeed, 2 of them had been on the road for 27 years, still functional and serviceable. The University has a good mechanical workshop that is in charge of vehicle maintenance and this reflects good maintenance culture that is not common in Nigeria.</p> <p><i>(ii) Unserviceable Vehicles:</i></p> <p>A total of 32 unserviceable vehicles have been proposed for boarding by the University authorities.</p> <p><i>(iii) Generating Sets:</i></p> <p>There are a total of 74 generating plants serving the University community. They are classified as : Good, Fair, Damage-for-Repair and Damage-for-Boarding. These plants consumed diesel worth ₦9 million - ₦12 million per month. In addition, electricity bills ranged from ₦15 million - ₦18 million per month.</p> | <p><i>(iii) Unserviceable vehicles and generating plants should be boarded in accordance with applicable regulations without further delays, to reduce further deterioration and eliminate storage costs.</i></p> | <p><i>(ii) Visitor accepts recommendation (iii).</i></p> |

| S/No. | Item | Observations/Findings | Recommendations | Comments |
|-------|--|--|--|---|
| 57. | FUNDING OF UNIVERSITY OF UYO GOING FORWARD | <p>Funding the University of Uyo requires special consideration from the Government because of its peculiar situation. Its development has the following features that beg for special treatment. These include :</p> <p>(i) The University of Cross River State was acquired in 1991 by the Federal Government and renamed as University of Uyo, with no take-off grant given to it unlike the case in many Federal Universities.</p> <p>(ii) The movement of the University from the town campuses to the permanent site has been long and delayed owing to paucity of funds. Faculty buildings, laboratories, offices, classrooms, etc are in short supply in the permanent site. There is therefore need for more capital funding to accelerate the movement to the permanent site.</p> <p>(iii) The University is growing and many departments and programmes are being approved by NUC, implying that student enrolment, staffing and accompanying facilities need to be catered to through increased funding.</p> | The Panel therefore recommends a stabilization fund of ₦5.4 billion for Uniuyo, being thrice the aggregate capital budget of the University for the year 2019. | <i>Visitor notes this recommendation.</i> |

