



FEDERAL REPUBLIC OF NIGERIA

**Views of the Government of the
Federal Republic of Nigeria
on the
Visitation Report into the Affairs of the
University of Port Harcourt
(2011 - 2015)**

DECEMBER, 2022

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**WHITEPAPERONTHEREPORTOF THE VISITATION PANEL INTO THE AFFAIRS
OF THE UNIVERSITY OF PORT HARCOURT
(2011-2015)**



ARRANGEMENT OF PARAGRAPHS

Paragraph:

1. Publication of Federal Government White Paper on the Report of the Visitation Panel into the Affairs of the University of Port Harcourt (2011-2015).

2. Citation.

SCHEDULE

**WHITE PAPER ON THE REPORT OF THE VISITATION PANEL INTO
THE AFFAIRS OF THE UNIVERSITY OF PORT HARCOURT
(2011-2015)**

1. The Federal Government White Paper on the Report of the Visitation Panel into the affairs of the University of Port Harcourt (2011-2015) as provided in the schedule to this Notice is hereby published in the Federal Government Gazette.

Publication
of Federal
Government
White Paper
on the
Report of
the Visitation
Panel into
the affairs of
the
University of
Port
Harcourt
(2011-2015).

2. This Notice may be cited as the “White Paper on the Report of the Visitation Panel into the affairs of the University of Port Harcourt (2011-2015)”.

Citation.

1.0. INTRODUCTION

1.1 INAUGURATION OF VISITATION PANEL

The President of the Federal Republic of Nigeria, Commander-in-Chief of the Armed Forces, Muhammadu Buhari, GCFR, represented by the Honourable Minister of Education, Mallam Adamu Adamu, on Tuesday, 13th April 2021, inaugurated Presidential Visitation Panels to 38 Federal Universities and 4 Inter-University Centres, among them, the University of Port Harcourt. The Visitation Panels were mandated to undertake a comprehensive review of the activities of the Universities for two periods: 2011-2015 and 2016-2020. They were given 60 days, from the date of inauguration, to complete and submit their reports.

1.2 COMPOSITION OF THE VISITATION PANEL

The composition of the Visitation Panel to the University of Port Harcourt is as follows :

- (i) Prof. Auwalu H. Yadudu *Chairman*
- (ii) Engr. Anietie O. Ekpenyong *Member*
- (iii) Prof. O. Aku Timothy Namo *Member*
- (iv) Mrs. Adedoyin Rhodes-Vivour, SAN *Member*
- (v) Ibrahim Zailani, Esq. *Member*
- (vi) Mrs. Edith Nkemdirin Ugwoke *Member*
- (vii) Paschal A. Eruaga, Esq. *Secretary*

1.3. TERMS OF REFERENCE :

The Terms of Reference of the Visitation Panel were to :

(i) inquire into the level of implementation of the White Paper on the last Visitation Report ;

(ii) look into the leadership quality of each university in terms of the roles of the Governing Council, the Vice-Chancellors and other Principal Officers ;

(iii) look into the financial management of the Institution, including statutory allocations and internally generated revenue over the recommended period, and determine whether it was in compliance with appropriate regulations ;

(iv) investigate the application of funds, particularly the special grants and loans meant for specific projects in order to determine the status of such projects and their relevance for further funding;

(v) examine the adequacy of staff and staff development programmes of the University;

(vi) determine the relationship between the University and the various statutory bodies it interacts with according to its law for the purposes of supervision, planning, finance, discipline, guidance and other relationship, i.e. Governing Council, the National Universities Commission and the Federal Ministry of Education ;

(vii) examine the law establishing the University, including the relationship between the various internal organs, units and offices, and indicate the ways the law has been observed by the competent authorities, and also suggest any modifications to the law ;

(viii) trace the historical evolution of the University and take stock of its net achievements and problems as well as its style and direction;

(ix) examine the general security in the University, how the University has dealt with it, and recommend appropriate measures ; and

(x) examine the processes and structures of discipline of students in the University in line with due process of the rule of law.

1.4. Details of the Findings, Observations and Recommendations of the Visitation Panel, as well as the comments indicating recommendations accepted, noted, or rejected by the Visitor are contained in a tabular format in sections 2 – 11 of this gazette. The highlights of the Visitor's directives include:

(i) Council and Management to promptly implement directives of the Visitor on the previous White Paper ;

(ii) Council and Management are enjoined to adhere to external Auditors' recommendations ;

(iii) Council to explore all avenues for settling the issue of compensation ;

(iv) Management should ensure close cooperation between the physical planning and the TETFund Units in terms of execution of projects ;

(v) the University should diversify its internally generated revenue base;

(vi) the University should invest in maintaining the facilities provided by donors and engage them on uncompleted ones ;

(vii) Council to ensure the development of a maintenance policy;

(viii) Management should adhere to extant financial regulations and circulars;

(ix) Council should recover the sum of ₦5,355,000.00 paid to U. D. Uko Nigeria Ltd., for failure to supply the goods after advance payment had been made;

(x) Council to ensure that the Master Plan is reviewed;

(xi) Management to provide the Security Unit adequate communication facilities; and

(xii) Management should provide a permanent solution to the water crisis.

TERM OF REFERENCE ONE

"Inquire into the level of implementation of the White Paper on the last visitation."

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
2.1.	REPORT ON LAST VISITATION EXERCISE	<p>(i) In line with level of implementation of the White Paper of the last Visitation Panel, out of a total of 41 specific items, the University successfully implemented 32 of them, giving the University an implementation figure of 78 per cent.</p> <p>(ii) Failure of Government to constitute Visitation Panels as and when due was partly responsible for failure of the University to respond effectively to some of the issues that occurred about ten years ago.</p>	<p>(i) Government is urged to timely constitute Visitation Panels in accordance with the Acts establishing the Universities.</p> <p>(ii) There should be timely release of gazetted white paper for prompt implementation.</p> <p>(iii) Council and Management should promptly implement directives of the Visitor.</p> <p>(iv) The White Paper of the 2004-2010 Visitation exercise had 41 specific items for implementation by the University some of which have been overtaken by events.</p>	<p><i>Visitor notes these recommendations and frowns at the incomplete implementation of its directives as contained in the White Paper of 2004-2010 Visitation Panel Report and directs Council and Management to ensure full implementation of the remaining 22 per cent.</i></p>

TERMOFREFERENCETWO

“Look into the leadership quality of the University in terms of the roles of the Governing Council, the Vice Chancellor and other Principal Officers.”

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
3.1.	THE GOVERNING COUNCIL	<p>(i) There is a good, responsible and effective Governing Council and Management with clear focus, which impacted positively on the growth and development of the University over the years. The Leadership has established a mutually beneficial relationship with other stakeholders to ensure benefits from the available opportunities for teaching, learning and research.</p> <p>(ii) There is a need for one additional Deputy Vice-Chancellor, particularly to cater to the needs of research, development and entrepreneurship, a position supported by section 5 Paragraph (1) of the First Schedule of University of Port Harcourt Act, Cap U13 Laws of the Federation of Nigeria, 2004.</p>	<p>(i) Council should maintain its role of providing clear guidance on issues of policy direction for the University.</p> <p>(ii) The Vice-Chancellor should maintain discipline among staff and students.</p> <p>(iii) The Vice-Chancellor should continue to provide excellent leadership to ensure harmonious working relationship with Council, industry, communities and external partners to foster the good and orderly development of the University.</p> <p>(iv) There is the need for Council of the University to re-establish the office of a Deputy Vice-Chancellor (Research and Development) to cater to the growing needs of research, development and entrepreneurship in the University.</p>	<p>(i) Visitor notes these recommendations and directs Management to deal as appropriate.</p> <p>(ii) Visitor observes with dismay the inability of this Panel to address this ToR appropriately.</p>

TERM OF REFERENCE THREE

"Look into the financial management of the Institution including statutory allocation, and internally generated revenue over the recommended period, and determine whether it was in compliance with appropriate regulations."

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
4.1.	THE STATE OF THE UNIVERSITY FINANCE/ SOURCES OF FUNDING	<p><i>Investments by the University</i></p> <p>There are several investment outfits which are self-financing.</p> <p><i>Manual of Accounting System for Nigerian Universities</i></p> <p>Two key financial accounting guidelines-The Manual of Accounting Systems for Nigerian Universities and the University of Port Harcourt Financial Guidelines and Accounting Procedures developed in 1997 are in use.</p> <p><i>Internal Audit</i></p> <p>The Unit undertakes pre-payment audit, post-audit, market survey, verification of assets, special investigations, inspection of procurements, stock verification, audit of revenue generating and self-financing units and participate in various Committees to ensure effective internal control in the University. During the period under review, the Unit was found to be effective.</p> <p><i>External Audit of the University Account</i></p> <p>The accounts are audited by external audi-</p>	<p>(i) Operations of the Internal Audit unit should be reviewed and improved upon.</p> <p>(ii) Council and Management should adhere to and immediately implement the external Auditors' recommendations.</p> <p>(iii) The Uniport Investment Ltd. should be given adequate independence and allowed to operate optimally by allowing other interests and restricting the University's interest to majority share-holding rather than whole ownership.</p> <p>(iv) The University should sustain the keeping of records for all donations in cash and kind.</p> <p>(v) The Federal Government should sustain the application of the provisions of the PENCOM Act to staff of the University.</p> <p>(vi) The University should maintain and computerize its Fixed Asset Register.</p>	<p>(i) Visitor notes recommendation (i) for update in subsequent visitation.</p> <p>(ii) Visitor notes recommendation (ii) for update in subsequent visitation.</p> <p>(iii) Visitor notes recommendation (iii) for update in subsequent visitation.</p> <p>(iv) Visitor notes recommendation (iv) for update in subsequent visitation.</p> <p>(v) Visitor notes recommendation (v).</p> <p>(vi) Visitor accepts recommendation (vi).</p>

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
		<p>tors. Some of the issues raised by the External auditors had been sorted out but many are still unattended to/ recurring. The re-occurrence of such issues contributed to the delays in carrying out the external audit itself.</p> <p><i>The Investment Profile of the University</i></p> <p>The Uniport Investment Ltd. a limited liability company and presently used as a revenue centre is independent of the University in financial reporting but not in the management of its affairs.</p> <p><i>Recognition of Donations in Cash and Kind</i></p> <p>The University recognises donations both in cash and kind. The summation of the value of donations in cash and kind are recorded in the Books of Accounts. Professorial Chairs are also included in the donation figure reported.</p> <p><i>Implementation of External Audit Observations</i></p> <p>Management report from the external auditor had recurring ob-</p>	<p>(vii) Efforts should be made to regularly update the Fixed Asset Register in line with extant practice.</p> <p>(viii) The Accounts section should be automated.</p> <p>(ix) The University should have a trained procurement specialist to coordinate the procurement function and build capacity of all staff on procurement functions.</p>	<p>(vii) Visitor accepts recommendation (vii).</p> <p>(viii) Visitor accepts recommendation (viii) and directs Management to put in place the Procurement Unit in line with the Procurement Act, 2007.</p> <p>(ix) Visitor notes recommendation (ix) and frowns at the inability of this Panel to address this ToR appropriately.</p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>servations from 2005-2009. The re-occurrence of such issues was as a result of delays in carrying out the external audit itself.</p> <p><i>Pension Administration in the University</i></p> <p>Pension details for all staff were submitted to PENCOM and this has been transmitted for onward remittance of pension contribution to staff Pension Fund Administrators. Issues on double deduction of pension raised by a Petitioner were satisfactorily explained by the Bursar.</p> <p><i>Fixed Assets Register</i></p> <p>The Fixed Asset Register is not properly maintained or updated. The use of hard copy as a method of maintaining Fixed Asset Register is cumbersome.</p> <p><i>Operation of various Units in the Bursary</i></p> <p>The Bursary department has a staff strength of nineteen (19) professionals. Each section is headed by a professional who is assisted by another professional. The department is operating optimally but there is communication gap in certain transactions due to delay in input-</p>		

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		<p>ting some transactions. This is because the Accounts section which includes the Bursary, the Audit and the Procurement are not fully automated.</p> <p><i>Procurement Process</i></p> <p>The provisions of the Public Procurement Act 2007 were not strictly adhered to as the University has not fully established a procurement unit.</p>		

TERM OF REFERENCE 4

"Investigate the application of funds, particularly the special grants and loans meant for specific projects, in order to determine the status of such projects and their relevance for further funding."

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
5.1.	FUNDING	<p>Projects were executed based on available funds. Of about 4,000 (four thousand) hectares acquired by the Rivers State Government in 1976, only about 19 per cent of the land has been accessed by the University, as a result of serious encroachment on the University land by the host communities which is hinged on lack of payment of compensation by the Government. This has impacted negatively on the growth and expansion of the University in terms of provision of infrastructure.</p> <p><i>Needs Assessment Intervention</i></p> <p>Total releases for the NEEDS (2011-2015) was ₦3,788,794,640.13 (Three Billion, Seven Hundred and Eighty-Eight Million, Seven Hundred and Ninety-Four Thousand, Six Hundred and Forty Naira, Thirteen kobo only). During the same period, a total number of nineteen projects were awarded/executed at a total sum of ₦3,756,727,284.74 (Three Billion, Seven Hundred and fifty-Six</p>	<p>(i) The Federal Government in collaboration with the Rivers State Government, should ensure that a final solution is found and the issue of settlement of compensation resolved between the University and host communities to ensure peaceful coexistence and development of the University.</p> <p>(ii) There should be close cooperation between the Physical Planning and the TETFund Units in terms of execution of projects. The standard practice in other universities is for all the projects to be superintended by the Physical Planning Unit for quality assurance and thorough delivery. The Physical Planning and Development Unit should play a more commanding role from inception to the completion of all projects.</p> <p>(iii) The University should diversify its Internally Generated Revenue base which is the largest</p>	<p>(i) Visitor accepts recommendation (i) and directs Council and Management to follow up and report back to FME.</p> <p>(ii) Visitor notes recommendation (ii).</p> <p>(iii) Visitor accepts recommendation (iii).</p>

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
		<p>Million, seven hundred and twenty-seven thousand, two hundred and eighty- four Naira, seventy-four kobo only).</p> <p><i>Federal Government Capital Budget Appropriation</i></p> <p>The total amount of capital grant released by the Federal Government from 2011-2015 was ₦832,902,320.00 (Eight hundred and thirty-two million, nine hundred and two thousand, three hundred and twenty naira only). This was at variance with the amount budgeted cumulatively yearly for the period by about 35 per cent (deficit). Projects executed gulped ₦817,190,198.69 (Eight hundred and seventeen million, one hundred and ninety thousand, one hundred and ninety-eight Naira, sixty-nine kobo only) which is fairly and accountably reasonable. The projects were construction of Pharmacy (Lecture Hall) Building Phase II awarded to Mek Builders Ltd. in November 2012 at/for the sum of ₦353,080,558.69 which is 100 per cent completed. The second was construction of Lab. Pharmacy</p>	<p>ing the deteriorating facilities on ground.</p> <p>(iv) The University should invest in maintaining the facilities provided by the donors. This will help in strengthening the relationship with the donors.</p> <p>(v) The donor agencies that started projects but could not continue should be contacted to either relinquish their interest or complete the projects within specific deadline. Other willing donors should be contacted to take over and complete those projects.</p> <p>(vi) The University should ensure proactive maintenance and sustainability of existing building projects and infrastructure to reduce decay. Competitive procurement process for maintenance should also be put in place to ensure that there is value for money in the execution of the projects.</p> <p>(vii) The University should ensure that standard guidelines are adhered to in the distribution and utilisation of funds.</p>	<p>(iv) Visitor notes recommendation (iv).</p> <p>(v) Visitor notes recommendation (v).</p> <p>(vi) Visitor notes recommendation (vi).</p> <p>(vii) Visitor notes recommendation (vii).</p>

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<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>Building Phase III awarded to Daemarst Nigeria Ltd. in 2013 which is at 51 <i>per cent</i> completion and still ongoing. The Third construction of Dame Patience Jonathan Centre for Women and Gender Studies awarded to Global Power Pac Ltd in September 2012 at/for the sum of ₦224,835,466.00. The Contractor has been paid ₦221,541,302.74 (almost 100 <i>per cent</i> of the contract) but only 40 <i>per cent</i> of the job was done. The Site was abandoned and the case reported to EFCC.</p> <p><i>Tertiary Education Trust Fund (TETFund)</i></p> <p>During the period under review, about 57 projects worth about ₦6,636,816,034.00 (Six billion, Six hundred and thirty-six million, eight hundred and sixteen thousand, thirty-four Naira only) were executed by the Tertiary Education Trust Fund TETFund). Some of the projects/ expenditure had continued into 2016-2020 and a few are ongoing. Other sums of money totalling more than ₦300,000,000.00 (Three Hundred Million) had been paid/appropriated to consultants who designed</p>	<p>(viii) In all future supply contracts or the likes, Advance Payment Guarantee (APG) should be secured from the contractor before any payment is made to the Company for any supply job or the likes.</p> <p>(ix) Deliberate efforts should be made by the University to recover the sum of ₦5,355,000.00 paid to U. D. Uko Nigeria Ltd. for failure to supply the goods after advance payment had been made.</p>	<p>(viii) <i>Visitor notes recommendation (viii).</i></p> <p>(ix) <i>Visitor accepts recommendation (ix) and directs Council to recover this amount from the contractor.</i></p>

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		<p>and inspected the projects. Most of the projects are completed.</p> <p>Sadly, the Fisheries building collapsed during construction. The matter is still with the EFCC.</p> <p><i>Internally Generated Revenue</i></p> <p>The University did well in the area of Internally Generated Revenue. Between 2011-2015, the University's cumulative IGR stood at a total of Seventeen Billion (₦17,000,000,000.00) Naira representing 25 per cent of total revenue generated by the University during the period under review. A total of 182 (one Hundred and eighty-two) projects have been executed to completion. The projects are in the areas of supplies, light construction, rehabilitation, maintenance, water supplies/constructions.</p> <p><i>Donation of Projects to the University</i></p> <p>The Panel noted that only four projects were donated to the University during the period under review. The two completed are Elechi Amadi Buildings, Unipark donated by the Rivers State Gov-</p>		

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<i>S/No</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>ernment at a cost of ₦85,000,000.00(Eighty-Five Million only) and construction of the Centre of Excellence by the Central Bank of Nigeria in Unipark at a cost of ₦12,000,600,000.00only(Twelve billion, six hundred million) naira only.</p> <p><i>Uncompleted Projects</i></p> <p>The Panel found that two projects were abandoned during the period of review. These were projects which were contracted and directly managed by the donors. The University was not directly in control of these projects. The projects are :</p> <ul style="list-style-type: none"> • Construction of Clinical Students' Hostels by Rivers State Government. • Construction of School of Postgraduate Studies by the Bayelsa State Government. • Maintenance/ sustainability of building and facilities. <p>Poor maintenance of facilities.</p> <p><i>Record-Keeping of the Physical Planning Unit</i></p> <p>Excellent method of keeping records by the Unit. Detailed records</p>		

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		<p>of projects executed in the University from 2011-2015 were also provided. This was in contrast to the document presented by the TETFund Unit. There is a disconnect between these two Units.</p> <p><i>Quality of Jobs executed</i></p> <p>The Panel found out that the quality of finishing of jobs supervised by the Physical Planning was more thorough than those of TETFund. The jobs executed by TETFund were highly substandard as deterioration set in in some of them before they were handed over to the University.</p> <p><i>Standard Guidelines for Distribution and allocation of Funds</i></p> <p>Standard guidelines were not adhered to in the distribution of funds and utilisation as provided by the National Universities Commission. The standards provide for 10 per cent of capital grants to the University to be devoted to maintenance of facilities, and 10 per cent of recurrent grants to be devoted to Library development while 5 per cent of recurrent grant should be devoted to research.</p>		

<i>S/No</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p><i>Contract Variations</i></p> <p>There were no variations during the period under review except one relating to the supply of vehicle.</p> <p><i>General Observations</i></p> <p>(a) The Panel observed that during the period 2011-2015, payment of compensation to the Host Communities for crops and economic trees amounted to ₦35,209,436.85 (Thirty-Five Million, Two Hundred and Nine Thousand, Four Hundred and Thirty-Six Naira, Eighty-Five Kobo only). These payments were made after long agitation and acceptance had to be made before the University was allowed to embark on the construction of new projects. These continuous demands and exertion of compensation before projects were done impacted heavily on the cost of project.</p> <p>(b) The Facilities were overwhelmed by the sheer explosion of the student population that increased over the years.</p> <p>(c) Abandoned projects were caused by non-release of funds by the donor agencies to determine facilities</p>		

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		on ground It was noted that in a case of TETFund project, a contractor, U.D. Uko Nigeria Ltd. was paid ₦5,355,000.00 (85 per cent) for the procurement of Four-Wheel Drive Hilux van in October 2015 but up to Nov 2020, the Hilux was not supplied and the money was not refunded/recovered.		

TERM OF REFERENCE FIVE

"Examine the adequacy of the staff and staff development programmes of each university."

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
6.1.	ACADEMIC AND NON-ACADEMIC STAFF	<p><i>Students Population</i></p> <p>There was a total of 12,314 students, excluding part-time and postgraduate students in the 2010/2011 academic session. In 2014/2015, session the total undergraduate enrolment in the University increased to 21,006.</p> <p><i>Academic Staff: Numbers of Academic Staff</i></p> <p>The total number of academic staff employed by the University as at December 2011 was 1,127 out of which 235 were in the professorial cadre (Professors/ Readers). By December 2015, the number of Academic Staff had increased to 1,491 with 279 in the Professorial Cadre.</p> <p><i>Structure of Academic Staff</i></p> <p>The disciplines in the University of Port Harcourt were generally bottom-heavy.</p> <p>Academic Staff with Ph.D: In 2011, a good number of them were yet to acquire Ph.D Degree.</p> <p><i>Non-Teaching Staff</i></p> <p>As at December 2015, there was a total of</p>	<p>(i) As majority of the academic departments is understaffed, there is the urgent need to employ more academic staff for effective service delivery.</p> <p>(ii) The University should ensure that the bottom-heavy imbalance in staff distribution is urgently addressed.</p> <p>(iii) Staff development policy should be strengthened and more funds earmarked for training.</p> <p>(iv) Current policy of training staff on how to access funds for staff development, which are highly competitive should be sustained.</p>	<p><i>Visitor notes these recommendations.</i></p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>3,252 non-teaching staff comprising 1,853 Senior administrative staff and 1,399 Junior Staff.</p> <p><i>Human Capacity Building</i></p> <p>The Staff Training and Development Unit (STADU) was established with the mandate of ensuring that staff were trained and re-trained to enhance productivity. The Unit organised workshops, seminars and conferences for different categories of non-teaching staff during the period under review.</p> <p><i>Staff Development</i></p> <p>Consolidated human capital development through sponsorship of staff for further studies through TETFund, MacArthur Foundation, the Petroleum Training Development Fund (PTDF) and other organisations. Incentives were provided for staff to acquire Ph.D Degrees and advanced professional qualifications.</p>		

TERMOFREFERENCESIX

“Determine the relationship between the University and the various statutory bodies it interacts with according to its law for the purposes of supervision, planning, finance, discipline, guidance, etc. such bodies include the Governing Council, NUC and the Federal Ministry of Education as well as the Visitor”

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
7.1.	GOVERNING COUNCIL'S RELATIONSHIP WITH STATUTORY BODIES	<p>(i) The relationship between the Chancellor and Pro-Chancellor during the period under review was cordial.</p> <p>(ii) The Vice-Chancellors maintained a good working relationship with the University's Governing Council.</p> <p>(iii) Relevant organs of the University (Senate, Convocation and Congregation) were represented in Council.</p> <p>(iv) Meetings of Senate were regular and decisions were taken to guide the academic activities and discipline of the University. Various Committees of Senate were put in place during the period to enhance academic standards.</p> <p>(v) Meetings of Congregation were regular and useful contributions were made to the policy-making process of the University.</p> <p>(vi) Meetings of Council were regular. Council provided the required policy guidance and direction, and</p>	<p>(i) The existing cordial relationship between the Chancellor and Pro-Chancellor and the Vice-Chancellor should be sustained for effective policy direction and good governance of the University.</p> <p>(ii) The regular meetings of Senate should be sustained to guide the academic activities and discipline in the University.</p> <p>(iii) The regular meetings of Congregation should continue to allow for objective input into the University policy making process.</p> <p>(iv) The regularity of meetings of the Governing Council should be sustained.</p> <p>(v) Council should review all pending litigations bordering on dismissal or termination of appointments and take appropriate steps to resolve them.</p>	<p><i>Visitor notes these recommendations for update in subsequent visitation.</i></p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>handled matters referred to it by Management.</p> <p>(vi) Cordial working relationship with JAMB.</p> <p>(vii) Many pending litigations on staff matters resulting from alleged dismissal or termination of appointments.</p> <p>(ix) Cordial working relationship with the National Universities Commission (NUC) in its regulatory activities.</p> <p>(x) The University's relationship with NYSC on the mobilisation of qualified candidates for national youth service was cordial as mobilisation of students from the University was done as and when due.</p> <p>(xi) Copies of the University's audited accounts were presented to relevant agencies of the Federal Government.</p> <p>(xii) 57 projects were funded by TETFund during the period under review and the projects have been completed and put to use.</p> <p>(xiii) There was cordial working relationship with Federal</p>	<p>(vi) Compliance with the directive on the submission of copies of its audited accounts to the relevant agencies of the Federal Government should be maintained.</p> <p>(vii) Sustain cordial relationship with other agencies of Government to attract funding for projects needed for the fulfilment of its mandate.</p> <p>(viii) Sustain existing cordial relationship with Federal Ministry of Education and the National Universities Commission in the performance of their policy oversight.</p> <p>(ix) The extant cordial relationship of the University with the Visitor should be sustained.</p> <p>(x) Government should ensure timely release of budgetary allocations to the University.</p>	

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<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		Ministry of Education. (xiv) Cordial relationship with the Visitor. (xv) Budgetary releases by the Federal Ministry of Finance, especially for overheads and capital were not in accordance with the approved budget of the University.		

