



FEDERAL REPUBLIC OF NIGERIA

**Views of the Government of the
Federal Republic of Nigeria
on the
Visitation Report into the Affairs of the
University of Maiduguri, Maiduguri
(2016 - 2020)**

DECEMBER, 2022

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**WHITE PAPER ON THE REPORT OF THE VISITATION PANEL INTO THE AFFAIRS
OF THE UNIVERSITY OF MAIDUGURI, MAIDUGURI
(2016 - 2020)**



ARRANGEMENT OF PARAGRAPHS

Paragraph:

1. Publication of Federal Government White Paper on the Report of the Visitation Panel into the Affairs of the University of Maiduguri, Maiduguri (2016 - 2020).
2. Citation.

SCHEDULE

**WHITE PAPER ON THE REPORT OF THE VISITATION PANEL INTO
THE AFFAIRS OF THE UNIVERSITY OF MAIDUGURI, MAIDUGURI
(2016 - 2020)**

1. The Federal Government White Paper on the Report of the Visitation Panel into the affairs of the University of Maiduguri, Maiduguri (2016-2020) as provided in the schedule to this Notice is hereby published in the Federal Government Gazette.

Publication
of Federal
Government
White Paper
on the
Report of
the Visitation
Panel into
the affairs of
the
University of
Maiduguri,
Maiduguri
(2016-2020).

2. This Notice may be cited as the “White Paper on the Report of the Visitation Panel into the affairs of the University of Maiduguri, Maiduguri (2016-2020)”.

Citation.

1.0. INTRODUCTION

1.1. INAUGURATION OF THE PANELS

The President of the Federal Republic of Nigeria and Visitor to the University of Maiduguri, President Muhammadu Buhari, GCFR in exercise of the powers conferred on him, set up Visitation Panels for the University of Maiduguri, Maiduguri, Borno State along with other Federal Universities and Inter-University Centres. Consequently, the Panels were inaugurated on Tuesday, 13th April, 2021 in Abuja by the Honourable Minister of Education, Mallam Adamu Adamu at the Auditorium of the National Universities Commission, Abuja.

1.2. COMPOSITION OF PANEL

The members of the Visitation Panel to the University of Maiduguri, Maiduguri were as follows :

- | | | | | | | | |
|-------|---------------------------------|----|----|----|----|----|------------------|
| (i) | Prof. Hafiz Abubakar, MFR, DSc. | .. | .. | .. | .. | .. | <i>Chairman</i> |
| (ii) | Chief Paschal Egerue | .. | .. | .. | .. | .. | <i>Member</i> |
| (iii) | Alh. Aliyu Kamara | .. | .. | .. | .. | .. | <i>Member</i> |
| (iv) | Mr. Ayo Bankole | .. | .. | .. | .. | .. | <i>Member</i> |
| (v) | Prof. Albert Olayemi | .. | .. | .. | .. | .. | <i>Member</i> |
| (vi) | Prof. Beke Sese | .. | .. | .. | .. | .. | <i>Member</i> |
| (vii) | Mr. Adeleye Adeoye A. | .. | .. | .. | .. | .. | <i>Secretary</i> |

1.3. TERMS OF REFERENCE [ToR]

The Panel's Terms of Reference were to :

(i) to inquire into the level of implementation of the White Paper on the last Visitation Report ;

(ii) to look into the leadership quality of each University in terms of the roles of the Governing Council, the Vice Chancellors and other Principal Officers ;

(iii) to look into the financial management of each institution including statutory allocations and Internally Generated Revenue over the recommended period, and determine whether it was in compliance with appropriate regulations;

(iv) to investigate the application of funds, particularly the special grants and loans meant for specific projects, in order to determine the status of such projects and their relevance for further funding;

(v) to examine the adequacy of the staff and staff development programmes of each University;

(vi) to determine the relationship between the University and the various statutory bodies it interacts with, according to its law for the purposes of supervision, planning, finance, discipline, guidance and any other relationship

[i.e. Governing Council, National Universities Commission [NUC] and Federal Ministry of Education [FME]];

(vii) to examine the Law establishing the University including the relationship between the various internal organs, units, and offices and indicate the ways the Law has been observed by the competent authorities, and also suggest any modification to the Law;

(viii) to trace the historical evolution of the University and take stock of its net achievements and problems as well as its style and direction;

(ix) to examine the general security in the University and how the University has dealt with it, and recommend appropriate measures; and

(x) to examine the processes and structures of discipline of students in each University in line with due process of the rule of law.

1.4. Details of the Findings/Observations and Recommendations of the Visitation Panel, as well as the comments indicating recommendations accepted, noted or rejected by the Visitor are contained in a tabular format in sections 2 - 11 of this gazette. The highlights of the Visitor's directives include:

(i) Management should expedite efforts to conduct the Convocation elections;

(ii) Council and Management should ensure the completion of the review of the University's working documents;

(iii) the tradition of terminating the tenure of Deputy Vice Chancellors at the emergence of a new Vice Chancellor, and keeping the office vacant for long period of time, is at variance with the provisions of the law of the University and should be discouraged;

(iv) Management should, without delay, set up the machinery for a comprehensive revalidation of the University's Asset Register and assign a competent staff that would update the register, annually;

(v) Council should take necessary steps to ensure that all assets of the University are adequately insured;

(vi) Management should sustain the effort at upgrading the University's Information and Communication Technology [ICT] resources, including seamless internet and intranet connectivity, fool-proof cyber security and computerization of the Bursary department;

(vii) Management should sustain efforts to reinvigorate the two IGR firms [University of Maiduguri Consultancy Services Ltd. and University of Maiduguri Investment Centre, for higher performance and better competitive market coverage ;

(viii) Council and Management should spare no effort in resolving the current power and electricity supply issues;

(ix) the contractor handling the Fiber Optic laying Project, which was abandoned at 43 *per cent* completion should be compelled by the Management to complete the project;

(x) the contractor handling the project funded by the Central Bank of Nigeria [CBN]-Centre of Excellence for Banking/Finance should be compelled to complete the project which was started in June 2013, and was to have been completed in 2016. The completion of this project will solve some of the office space and hostel accommodation problems of the University;

(xi) the University should review its Physical Master Plan;

(xii) Management should explore PPP options in developing hostels;

(xiii) Management should develop a more robust and sustainable maintenance culture and resuscitate its Equipment Maintenance Centre ;

(xiv) more laboratory space and equipment should be provided to cope with increasing students' population ;

(xv) Council and Management should recruit qualified and permanent academic staff for the Department of Dentistry ;

(xvi) Management should ensure that academic staff on study fellowships locally in the University are relieved of teaching and administrative responsibilities;

(xvii) Management should intensify efforts to improve enrolment to the post graduate school;

(xviii) the University should seek more sources of funding for training and retraining of staff;

(xix) Council should facilitate the process that will make it possible for the representative of Convocation in Council to emerge;

(xx) Management should encourage staff to access the Academic Manuscript into Books [AMB] Intervention Project;

(xxi) Management needs to address the mushrooming of centres ;

(xxii) the Office of the Accountant-General of the Federation to ensure periodic review of IPPIS platform to address identified challenges as they emerge, in line with contemporary developments ;

(xxiii) the University should adhere strictly to the NYSC guidelines for the mobilisation of its graduates at all times;

(xxiv) Management should ensure that the outsourced security companies abide by extant MoU ; and

(xxv) the position of the Chairman of the Students' Disciplinary Committee [SDC] should be tenured, as it is observed that one person has been occupying it for long.

TERMOFREFERENCEONE

"Inquire into the level of implementation of the White Paper on the last visitation."

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
2.1.	REPORT ON LAST VISITATION EXERCISE	<p>(i) Substantial compliance in well over 95 per cent of the recommendations/Visitor's directives in the 2004-2010 White Paper. Areas yet to be implemented are few but critical.</p> <p>(ii) Level of awareness on decisions was low among the stakeholders and the larger University community.</p>	<p>(i) University Governing Councils should ensure that Government White Paper forms part of their working document, and that the Visitor's directives are carried out expeditiously.</p> <p>(ii) The Council should ensure that White Paper is presented openly to the University community, displayed on the web and hard copies placed in the University Library.</p> <p>(iii) The White Paper should be placed permanently on the University website for the time it lasts and hard copies placed in the University Library for ease of access.</p>	<p><i>Visitor accepts these recommendations.</i></p>

TERM OF REFERENCE TWO

“Look into the leadership quality of the University in terms of the roles of the Governing Council, the Vice Chancellor and other Principal Officers.”

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
3.1.	THE GOVERNING COUNCIL	<p>(i) Two Governing Councils, at different periods, presided over the affairs of the University of Maiduguri during the reporting period of 2016-2020.</p> <p>(ii) There was no member representing Convocation as elections could not hold due to the security situation.</p> <p>(iii) The harmonious working relationship between the Governing Council and the Management was collectively sustained and resulted in appreciable strides in the development of the University.</p> <p>(iv) All regular meetings were duly held, and mostly in Abuja. Attendance was impressive and minutes of the meetings were properly documented.</p> <p>(v) The Council approved that subsequent Council meetings should be paperless-a cost saving and prudent initiative.</p> <p>(vi) There was still no Council Member representing Convocation in the Governing Council due to security reasons as earlier reported.</p>	<p>(i) The cordiality that persists in the relationship between the Governing Council and the Management has continued to engender an atmosphere of harmony and unity of purpose in the University. It should be religiously protected, sustained and maintained.</p> <p>(ii) Management should expedite efforts to conduct the Convocation elections in close collaboration and consultations with the leadership of the University's Alumni Association and relevant security agencies.</p> <p>(iii) The efforts of the Governing Council in collaboration with Management to successfully review some obsolete University working documents and the regularity of promotion of all categories of staff who met the requirements for promotion should be commended and sustained.</p>	<p><i>Visitor notes these recommendations.</i></p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>(vi) Council introduced and produced Code of Conduct for Employees and students of the University, which was hitherto non-existent.</p> <p>(vii) Working in synergy with Management, Council recorded remarkable progress in the implementation of capital projects, particularly the donor projects which are most active at the moment.</p> <p>(ix) All categories of staff who met the requirements for promotion were promoted as and when due, thereby engendering good industrial harmony.</p> <p>(x) Section 3 (Powers of the University and their Exercise), Subsection 1(b) of the University of Maiduguri Amendment Act specifically empowers the University to institute Professorships, Readerships, Lectureships, and other posts and offices and to make appointments thereto. But recent experiences indicate a subtle usurpation of the powers vested in the Governing Councils of Universities provided in the Act to hire employees, as universities have to get clearance or approval of the Head of Service of the Federation</p>	<p>(iv) All reported cases of infractions, academic fraud and sundry misdemeanour among erring staff at all levels and students were appropriately investigated, and recommended disciplinary measures were meted out accordingly.</p> <p>(v) There is need to strengthen the University Act to enable it exercise its powers in accordance with the Law, especially its power to hire employees without undue interference, as this will allow the Governing Council and other organs in the University to work in harmony and function effectively.</p>	

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
		and indeed, some government agencies before it could employ staff. This is an encroachment that is inimical to the University system.		
32.	ROLE OF VICE-CHANCELLOR AND SENATE	<p>(i) Separate tenures of two Vice Chancellors coincided with the period under review. Both Vice Chancellors effectively presided over their Senates. Except for a few cases, regular Senate meetings were held while special ones were convened to address specific issues.</p> <p>(ii) Senate meetings were called to address specific issues affecting the University that may arise from time to time. Attendance was impressive and minutes of the meetings properly documented.</p> <p>(iii) A period spanning one (1) year and nine (9) months elapsed before Deputy Vice Chancellors were appointed.</p> <p>(iv) Senate operated without the Senate Business Committee. Rather, a Senate Course System Committee, an innovation, was in place. It is the opinion of Panel that the University may run the risk of inadvertently losing out on some time-tested key</p>	<p>(i) The observable trend of immediate past Deputy Vice Chancellors emerging as substantive Vice Chancellors of the University of Maiduguri, apparently portends continuity and stability of governance, and should be encouraged provided it does not infringe on a level playing field in the selection process of the Vice Chancellor.</p> <p>(ii) The tradition of terminating the tenure of Deputy Vice Chancellors at the emergence of a new Vice Chancellor, and keeping the office vacant for long period of time, is at variance with the provisions of the Law of the University with respect to the office of Deputy Vice Chancellors and should be discouraged. Emphasis should, as much as possible, be on the sanctity of the office rather than the desirability of individuals that occupy the office.</p>	Visitor notes these recommendations.

S/No	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
		leadership qualities associated with a conventional Senate Business Committee.	<p>(iii) The Vice Chancellor and the Senate should maintain the maturity and mutual respect with which it conducts its affairs, which hinges on the core values of the University.</p> <p>(iv) Council should continue to work in concert with the Senate in maintaining a high level of order and discipline among staff and students in the University.</p>	
3.3.	ROLE OF PRINCIPAL OFFICERS		<p>The University did not experience any form of disagreement or discord between its Principal Officers, Provost/Deans, or Directors. This is commendable and should be sustained.</p>	<p><i>Visitor notes with grave concern the absence of any Findings/Observations on the roles of these Principal Officers of the University, and frowns at the inability of the Panel to address this Term of Reference which requires the examination of the Leadership Qualities of the Governing Council and Principal Officers. The Federal Ministry of Education should, in future, ensure that Visitation Panels are fully briefed on the expectations of their assignments.</i></p>

TERM OF REFERENCE THREE

"Look into the financial management of the Institution including statutory allocation, internally generated revenue over the recommended period, and determine whether it was in compliance with appropriate regulations."

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
4.1.	THE STATE OF THE UNIVERSITY FINANCE/ SOURCES OF FUNDING	<p>(i) The University's major sources of income were receipts from statutory allocations relating to Personnel cost, overhead costs and capital grants.</p> <p>(ii) Other source of income was the Internally Generated Revenue (IGR). For the five (5) year period, the University generated a total revenue of six billion, eight hundred and nine million, five hundred and sixty thousand naira (₦6,809,560,000.00), comprising students' charges of four billion, six hundred and forty-seven million, seven hundred and forty-seven thousand naira (₦4,647,747,000.00) and other revenue of two billion, one hundred and sixty-one million, eight hundred and sixteen thousand naira (₦2,161,816,000.00). The figure for student charges is exclusive of the year 2020 figures due to the effect of COVID-19 and ASUU Strike.</p> <p>(iii) The accounts of the University were audited for the period under review (2016-2020) by a firm of external Auditors. None of the ac-</p>	<p>(i) Government should as a matter of priority, consider the peculiar situation of insurgency in the North East geo-political zone and give the University special hazard intervention to provide for both electricity and solar power for the University, liquidate outstanding debt on outsourced services including security and sanitation, and to enable the University undertake the projects earmarked for 2020/21 valued at twenty billion, one hundred and ninety eight million, three hundred and seventy five thousand, two hundred and seventy four naira and twenty kobo (₦20,198,375,274.20).</p> <p>(ii) The Management should, without delay set up the machinery for comprehensive revalidation of the University's Asset Register and a competent staff to be assigned to update the register annually. As this is done, all moveable assets of the University must be num-</p>	<p>(i) Visitor notes recommendation (i).</p> <p>(ii) Visitor accepts recommendation (ii).</p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>counts had adverse qualification.</p> <p>(iv) The Internal Audit report for the period was in respect of January 2020 Staff Audit Report. The report did not however have helpful demographics.</p> <p>(v) The Manual of Uniform Accounting System for Nigerian Universities is being followed satisfactorily by the University. The University fully and satisfactorily migrated to International Public Sector Accounting Standards (IPSAS) accrual system of Accounting by the deadline of 1st January, 2016 as directed by the Federal Government of Nigeria. The IPSAS codes were adopted to streamline the account to comply with the directive of the Federal Government. There was also compliance with the directive to migrate to the Government Integrated Financial Management Information System (GIFMIS) platform for salary payment.</p> <p>(vi) A total of nine billion, four hundred and thirteen million, six hundred and eighteen thousand, five hundred and fifty-five kobo (₦9,413,618,555.55) was</p>	<p>bered with assigned location codes and numbers.</p> <p>(iii) Council should take necessary steps to ensure that all assets of the University are adequately insured.</p> <p>(iv) Management should ensure that all outstanding project funds and un-accessed TETFund Intervention funds are recovered within a short time frame.</p> <p>(v) The Management should sustain the effort at upgrading her Information and Communication Technology (ICT) resources including seamless internet and intranet connectivity and fool-proof cyber security.</p> <p>(vi) The computerization effort at the Bursary department should be sustained, and to further ensure that all modules relating to voucher management system, advances/retirement data management, final Account analysis data management, cashbook, TETFund Projects Management and harmonized Bursary management system etc., are harmonized with</p>	<p>(iii) Visitor accepts recommendation (iii).</p> <p>(iv) Visitor accepts recommendation (iv).</p> <p>(v) Visitor notes recommendation (v).</p> <p>(vi) Visitor accepts recommendation (vi).</p>

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<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>spent on various projects.</p> <p>(vii) The Disaster Recovery Fund intervention was specifically for construction of 23.7km of perimeter fence for the University and procurement/installation of security gadgets and flood lights in areas of the campus to ward off insurgents' attack on the campus.</p> <p>(viii) Some already funded projects were yet to commence, while some appropriation projects were ongoing at various stages of completion. The projects on ground justified the amounts spent on them. However, outstanding funding obligation of three hundred and eighty-one million, five thousand, one hundred and seventy-four naira and fifty kobo (N381,005,174.50) on TETFund intervention projects and four hundred and fifty-two million, four hundred and twenty-five thousand, two hundred and eighty-eight naira and fifty-seven kobo (N452,425,288.57) for the Disaster Recovery intervention project were reported.</p> <p>(ix) In the 2020/21 financial year, thirty-one (31) projects were</p>	<p>Pinescript System software in use and made functional.</p> <p>(vii) The Management should sustain efforts to reinvigorate the two IGR firms (University of Maiduguri Consultancy Services Ltd. and University of Maiduguri Investment Centre) for higher performance and better competitive market coverage.</p> <p>(viii) Insurance of assets should be taken seriously by the Management. A proper valuation of the University's insurable assets needs to be done and urgent steps taken to insure the assets on annual basis.</p>	<p>(vii) <i>Visitor notes recommendation (vii).</i></p> <p>(viii) <i>Visitor accepts recommendation (viii).</i></p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>proposed with total estimated value of twenty billion, one hundred and ninety-eight million, three hundred and seventy-five thousand, two hundred and seventy-three naira, and twenty-four kobo (₦20,198,375,273.24). Therefore, special interventions, donations, grants and aids alongside internally generated revenue sought to accomplish the proposed projects.</p> <p>(x) A Comprehensive Asset Register commissioned in 2010 but not updated since then.</p> <p>(xi) Works and Maintenance Department kept lists of vehicles, generators and other properties owned by the University. However, such records were not harmonized with the records in the Bursary department.</p> <p>(xii) The Management experienced decrease in Internally Generated Revenue due to insurgency, the cost of energy incurred by the University also escalated beyond the appropriated and released funds on overhead cost to the University.</p> <p>(xiii) Releases for Overhead Cost well below costs incurred in</p>		

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<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>managing about 40 lines of expenditure. The monthly cost of the outsourced services amounts to thirty-four million naira (N34,000,000.00). There is current indebtedness to the outsourced companies in the sum of three hundred and twenty-six million (N326,000,000.00).</p> <p>(xiv) Ongoing and completed projects revealed that the capital grants released to the University which, though insufficient to address the holistic requirements of the University, were well utilized for the projects they were meant for.</p> <p>(xv) Accounting processes were computerized to a commendable level. The Bursary department operates on Pinescript Integrated Management System.</p> <p>(xvi) The two critical IGR units in the University - University of Maiduguri Consultancy Services Ltd. (UNIMAID Consult) and University of Maiduguri Investment Centre (UNIMAID Ventures), had properly constituted Boards.</p> <p>(xvii) The constituents of UNIMAID Ven-</p>		

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>tures are: UNIMAID Bookshop; UNIMAID Printing; UNIMAID Water and UNIMAID Transport Services. Though UNIMAID Consult is doing well, the Management has made commendable efforts for reinvigoration for better performance.</p> <p>(xviii) The funding of Ramat library has become irregular, and this situation will jeopardize the support which the library gives to scholarship in the University. Out of a total TETFund grant of one hundred and eighty three million, five hundred and eighty four thousand, four hundred and twenty five naira and sixty kobo ₦183,584,425.60 under the merged 2014-2016 library development intervention, only twenty seven million, five hundred and thirty seven thousand, six hundred and sixty three naira and eighty four kobo (₦27,537,663.84) has been accessed, leaving a balance of one hundred and fifty six million, forty six thousand, seven hundred and sixty one naira and seventy six kobo (₦156,046,761.76) unaccessed. The inability of the Management to reconcile this situation</p>		

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		<p>with TETFund and regularise the anomaly, hinders it from accessing more Library Development Intervention Funds.</p> <p>(xix) Insurance covers procured for the University were limited to Staff/Students' Social Health Insurance Scheme, Housing Estate and vehicles. Payment of premium for the Staff and Students' Social Health Insurance Scheme was regular, while that of Staff Housing Estate and vehicles was irregular. Premium for 2012-2013 was not paid.</p> <p>(xx) The implementation of the Integrated Payroll and Personnel Information System (IPPIS) is causing systemic disruption and staff discontent over numerous complaints, which IPPIS providers/managers are unable to resolve swiftly and timely.</p>		

TERM OF REFERENCE FOUR

“Investigate the application of funds, particularly the special grants and loans meant for specific projects, in order to determine the status of such projects and their relevance for further funding.”

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
5.1.	SPECIAL GRANTS AND LOANS	<p>(i) Funds for special projects from TETFund, Central Bank of Nigeria (CBN), Nigerian National Petroleum Corporation (NNPC) and other donor agencies are being supported by provision of bank bonds by contractors and effective deployment of consultants, thereby guaranteeing the execution of projects according to specification.</p> <p>(ii) Funds for appropriation projects were not released in full in most cases. This affected the timely completion of most projects.</p> <p>(iii) The Management applied all the grants judiciously. About 93 per cent of projects executed were completed and put to use. A total of nine billion, four hundred and thirteen million, six hundred and eighteen thousand, five hundred and fifty five naira and fifty five kobo (₦9,413,618,555.55) was spent on various Capital Projects for the period under review comprising one billion, eighty six million, seven hundred and twenty seven thousand, two hundred and fifty</p>	<p>(i) Present efforts at increasing IGR should be sustained.</p> <p>(ii) Infrastructural deficit which is majorly water and electricity supply should be given adequate attention.</p> <p>(iii) Government should fast-track the implementation of Energizing Education Project (EPP)</p> <p>(iv) In the interim, Government should give special grant to the University to cater to the annual running cost of the 60 electricity generators on the campus, which amounts to ₦3,067,043,650.00 in respect of diesel, engine oil and servicing materials.</p> <p>(v) In the short term, water supply can be improved with the provision of additional boreholes and provision of solar power to complement the generators attached to the existing boreholes.</p>	<p>(i) Visitor accepts recommendation (i).</p> <p>(ii) Visitor accepts recommendation (ii).</p> <p>(iii) Visitor accepts recommendation (iii) and directs the Rural Electrification Agency to assist in power generation.</p> <p>(iv) Visitor notes recommendation (iv).</p> <p>(v) Visitor notes recommendation (v).</p>

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
		<p>one naira and forty eight kobo (₦1,086,727, 251.48) for appropriated projects; two billion, seven hundred and sixty five million, seventy one thousand, six hundred and eighty nine naira and twenty seven kobo (₦2,765,071,689.27) for IGR projects (contracts and direct labour); three billion, thirty nine million, four hundred and thirty nine thousand, five hundred and fifty naira and forty five kobo (₦3,039,439,550.45) for TETFund various intervention projects; four hundred and eighty seven million, nine hundred and eight thousand, seven hundred and sixteen naira and forty kobo (₦487,908, 716.40) for Needs Assessment projects and two billion, thirty four million, four hundred and seventy one thousand, three hundred and forty seven naira and ninety five kobo (₦2,034,471,347.95) for Disaster Recovery Fund Intervention Project.</p> <p>(iv) Internally generated revenue improved and several minor projects, especially renovation works were executed with Internally Generated Revenue (IGR). The Management has stepped up its IGR drive.</p>	<p>(vi) The contractor handling the fibre optic project which was abandoned at 43 per cent completion, should be compelled by the Management to complete the project in order to improve local network and internet connectivity in the University campus.</p> <p>(vii) The Physical Master Plan should be reviewed.</p> <p>(viii) There should be increased funding and upward review of Government policy of provision of 33.3 per cent Hostel accommodation and facilities for students. The Management should reach out to organizations and wealthy individuals to develop hostels on BOT basis.</p> <p>(ix) Insurance of buildings and equipment against fire outbreak and special peril, burglary and theft should be taken more seriously and extended to the academic, hostels and communal buildings. Insurances premium should be paid promptly.</p> <p>(x) Sporting facilities should be upgraded to a befitting standard</p>	<p>(vi) Visitor accepts recommendation (vi) and directs Council to explore all administrative means to ensure its completion.</p> <p>(vii) Visitor accepts recommendation (vii).</p> <p>(viii) Visitor notes recommendation (viii).</p> <p>(ix) Visitor notes recommendation (ix).</p> <p>(x) Visitor notes recommendation (x).</p>

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
		<p>(v) Infrastructural Facilities in the University are inadequate to cope with present demands of the University. The following were identified:</p> <ul style="list-style-type: none"> • Electricity supply is a major problem. The University is to benefit from the second phase of Energizing Education Project to improve power supply to the University. • Water supply to the University was grossly inadequate. Furthermore, water storage facilities on ground are inadequate. • The road projects are still ongoing. • Telecommunication is dependent on GSM providers and internet with poor connectivity in most areas on campus. The fiber optic project that is 43 per cent complete, and which on completion, will facilitate the Local Area Network and improve internet connectivity has been abandoned by the contractor. • Existing sewage disposal systems are inadequate. <p>(vi) Virtually all the TETFund, Appropria-</p>	<p>and modern facilities provided. There is already a design for the sports complex on ground estimated at ₦3.5Billion.</p> <p>(xi) A more robust and sustainable maintenance culture should be developed, and the Equipment Maintenance Centre should be resuscitated to collaborate with the Entrepreneurship Centre.</p> <p>(xii) More laboratory space and equipment should be provided to cope with increasing students' population.</p> <p>(xiii) The contractor handling the project funded by CBN [Centre of Excellence] should be compelled to complete the project.</p> <p>(xiv) The security challenge in the University presently requires special intervention.</p>	<p>(xi) Visitor accepts recommendation (xi).</p> <p>(xii) Visitor accepts recommendation (xii).</p> <p>(xiii) Visitor notes recommendation (xiii) and directs Council to liaise with CBN for completion of the project.</p> <p>(xiv) Visitor notes recommendation (xiv).</p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>tion, IGR and Needs Assessment Phase I projects were completed. Ongoing projects were mainly Needs Assessment projects Phase II awarded in 2015. A total of 589 projects were completed while 51 projects were ongoing.</p> <p>(vi) The University has adequate expanse of land of 4,219.3Ha for the implementation of its physical development now and in the future. There are also valid Titles for all its land holdings.</p> <p>(vii) The Master Plan and the Academics Brief prepared since 1986 are still due for review in line with current realities.</p> <p>(ix) Hostel accommodation for students is still grossly inadequate. There are also issues of overcrowding, poorly furnished hostels and poor sanitary conditions because of the poor water supply on campus.</p> <p>(x) Insurance is limited to Staff Housing Estate and vehicles. There was no insurance cover for academic, hostels and communal buildings.</p> <p>(xi) The sports facilities in the University are still inadequate.</p>		

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		<p>(xii) The Equipment Maintenance Centre (EMC) was not functional anymore, leading to general lack of maintenance of Laboratories and Workshop equipment.</p> <p>(xiii) There is acute shortage of laboratory space and equipment resulting in congestion and too many streams of students during practical. Ongoing Construction projects have provision for laboratories.</p> <p>(xiv) Some equipment supplied to the Entrepreneurship Development Centre were unused and unprotected from the elements.</p> <p>(xv) There is shortage of Office space and furniture.</p> <p>(xvi) The Management executed a number of intervention and donor projects within the period under review :</p> <ul style="list-style-type: none"> • Construction of Centre of Excellence for Banking / Finance funded by CBN at a contract sum of twelve million, nine hundred and fifty thousand ₦12,950,000.00 (34 per cent completed). The contractor has virtually abandoned the project 		

