



FEDERAL REPUBLIC OF NIGERIA

**Views of the Government of the
Federal Republic of Nigeria
on the
Visitation Panel Report into the Affairs of the
Bayero University, Kano
(2016- 2020)**

DECEMBER, 2022

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**WHITEPAPERONTHEREPORTOF THEPRESIDENTIALVISITATIONPANEL
INTO THE AFFAIRS OF BAYERO UNIVERSITY, KANO
(2016–2020)**



ARRANGEMENT OF PARAGRAPHS

Paragraph:

1. White Paper on the Report of the Presidential Visitation Panel into the Affairs of Bayero University, Kano (2016–2020)

2. Citation.

SCHEDULE

**WHITE PAPER ON THE REPORT OF THE PRESIDENTIAL VISITATION
PANEL INTO THE AFFAIRS OF BAYERO UNIVERSITY, KANO
(2016–2020)**

1. The Federal Government White Paper on the Report of the Presidential Visitation Panel into the Affairs of Bayero University, Kano (2016–2020) as provided in the schedule to this Notice is hereby published in the Federal Government Gazette.

Publication
of Federal
Government
White Paper
on the
Report of the
Presidential
Visitation
Panel into
the Affairs of
Bayero
University,
Kano (2016–
2020).

2. This Notice may be cited as the “White Paper on the Report of the Presidential Visitation Panel into the Affairs of Bayero University, Kano (2016–2020)”.

Citation.

1.0. INTRODUCTION

1.1. INAUGURATION OF THE VISITATION PANEL

The President, Muhammadu Buhari, GCFR, Commander-in-Chief of the Armed Forces of the Federal Republic of Nigeria, in exercise of the powers conferred on him as Visitor to Bayero University, Kano approved the constitution of a Visitation Panel to the University. Consequently, the Permanent Secretary, Arc. Sunday Echono, representing the Honourable Minister of Education, Mal. Adamu Adamu inaugurated the Panel on 13th April, 2021 at the National Universities Commission, Maitama, Abuja.

1.2. MEMBERSHIP OF THE VISITATION PANEL

Members of the Visitation Panel were :

- | | | | | | | |
|----------------------------------|----|----|----|----|----|------------------|
| (i) Professor Femi Otubanjo | .. | .. | .. | .. | .. | <i>Chairman</i> |
| (ii) Professor Mohammed Isa Kida | .. | .. | .. | .. | .. | <i>Member</i> |
| (iii) Barrister Isaac Ada Idota | .. | .. | .. | .. | .. | <i>Member</i> |
| (iv) Arc. Mansur Kurfi | .. | .. | .. | .. | .. | <i>Member</i> |
| (v) DrEzinneNwadinobi | .. | .. | .. | .. | .. | <i>Member</i> |
| (vi) Mrs. Essien Otu Usendiah | .. | .. | .. | .. | .. | <i>Member</i> |
| (vii) Mr. John Mairafi Ahmadu | .. | .. | .. | .. | .. | <i>Secretary</i> |

1.3. TERMS OF REFERENCE

The Visitation Panel was given the following Terms of Reference :

- (i) To inquire into the level of implementation of the white paper on the last visitation report.
- (ii) To look into the leadership quality of the University in terms of the roles of the Governing Council, the Vice-Chancellors and other Principal Officers.
- (iii) To look into the financial management of the institution including Statutory Allocations and Internally Generated Revenue over the recommended period, and determine whether it was in compliance with appropriate regulations.
- (iv) To investigate the application of funds, particularly the special grants and loans meant for specific projects in order to determine the status of such projects, and their relevance for further funding.
- (v) To examine the adequacy of the staff and staff development programmes of the University.
- (vi) To determine the relationship between the University and the various statutory bodies it interacts with according to its law for the purposes of supervision, planning, finance, discipline, guidance and any other relationship the University may have in dealing with the said bodies, including the

University Governing Council, the National Universities Commission and the Federal Ministry of Education, as well as the Visitor.

(vii) To examine the Law establishing the University including the relationship between the various internal organs, units and offices, and indicate the ways the law has been observed by the competent authorities, and also suggest any modifications to the law.

(viii) To trace the historical evolution of the University and take stock of its net achievements and problems as well as its style and sense of direction and advise on what fundamental or expedient corrections are needed to enable the University to better achieve the objectives set for it.

(ix) To examine the general security in the University, how the University has dealt with it, and recommend appropriate measures.

(x) To examine the processes and structures of the mechanisms for the discipline of students in the University in order to ascertain compliance with due process of the rule of law.

1.4. Details of the Findings/Observations and Recommendations of the Visitation Panel, as well as the comments indicating recommendations accepted, noted or rejected by the Visitor are contained in a tabular format in sections 2 - 11 of this gazette. The highlights of the Visitor's directives include:

(i) The University should adhere to extant financial regulations ;

(ii) The University should explore Public-Private Partnership (PPP) in the provision of student Hostels ;

(iii) Management should acquaint itself with the National Policy on Public-Private Partnership, as well as existing guidelines by the Bureau of Public Enterprises (BPE) and Infrastructure Concession Regulatory Commission (ICRC) ;

(iv) Management should ensure that the Fixed Assets Register is regularly updated, and that the Fixed Assets Register Unit is located in the Bursary Department ;

(v) The University should improve on its IGR, to augment government allocation in order to fully fund its expenditure ;

(vi) The University should procure accounting software for the automation of its financial systems and ensure strong and dependable internet connectivity;

(vii) The University should ensure that the Internal Audit Unit is computerised ;

(viii) Management should ensure that the Internal Auditor always have access to External Auditors' Report and should be a member of the Budget Implementation Committee ;

(ix) The University should ensure prompt remittance of taxes to the relevant agencies to avoid penalties ;

(x) The Management should ensure that Accounts Books should always be monitored and reconciled with the Cash Books ;

(xi) Management should ensure that the working relationship between Audit and Bursary departments be strengthened ;

(xii) The store should be properly organised to cope with the corresponding increase in consumables ;

(xiii) The Management should strengthen enforcement of sanctions against erring Contractors ;

(xiv) The University should continue to solicit for both funds and projects from corporate and private donors, and intervention agencies ;

(xv) The University must strive to keep within approved staff ratios, and limit the growth of non-teaching staff;

(xvi) The University should strengthen its anti-plagiarism platform to tackle issues of plagiarism and copyright infringement by students and staff;

(xvii) The University should strengthen internal control mechanisms, for effective management of capital projects ;

(xviii) The University should adhere to the provision of the law on student participation in the Committee that deals with students' welfare ;

(xix) The University should consider an out of court settlement of all its cases without prejudice to the pendency of its appeal ;

(xx) The Management should strengthen its internal processes for investigating disciplinary cases to avoid losing cases in Court on 'technical' grounds;

(xxi) The University should enhance the manpower of the Security Unit and provide it with adequate equipment ; and

(xxii) The University should step up efforts towards securing the Certificate of Occupancy (C of O), as well as the resettlement of the illegal occupants by the Kano State Government.

TERM OF REFERENCE ONE

"To inquire into the level of implementation of the white paper on the last visitation."

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings</i>	<i>Recommendations</i>	<i>Comments</i>
2.1.	REPORT ON LAST VISITATION EXERCISE	The last visitation to the Bayero University, Kano covered the period 2011-2015. Professor Abubakar Adamu Rasheed was the Vice-Chancellor during this period. There was no visitation exercise for the 2011-2015 period. Consequently, there was no White Paper for implementation during the tenure of Prof. Muhammad Bello Yaluzza, Vice-Chancellor, 2015-2020.		<i>Visitor notes this observation.</i>

TERMOFREFERENCETWO

“To look into the leadership quality of the University in terms of the roles of the Governing Council, the Vice Chancellor and other Principal Officers.”

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
3.1.	THE GOVERNING COUNCIL	<p>(i) The University had two Governing Councils, during the period 2016-2020.</p> <p>(ii) The Council worked harmoniously with Management in streamlining decision-making, facilitating academic and social programmes as well as ensuring a conducive environment for learning and research.</p>	The Governing Council for the period 2016-2020 should be commended for its patriotic service, effective supervisory role and harmonious relationship with the Management of the University.	<i>Visitor notes this recommendation.</i>
32.	THE VICE-CHANCELLOR	<p>(i) Professor Muhammad Yahuza Bello became the tenth Vice-Chancellor, in August 2015. He was the second to be appointed directly by the Governing Council. He came into the office with a solid record of service in University administration. As Vice-Chancellor from 2015 to 2020, he ran a purposeful, result-oriented and rule-governed administration.</p> <p>(ii) He worked harmoniously with the Governing Council, all sectors and stakeholders of the University to, significantly, push forward the modernisation of the University, the consolidation of its learning and research facilities as well as the expansion and upgrade of its physical infrastructure.</p>	Professor Muhammad Yahuza Bello deserves great commendation for his creative leadership and stabilizing impact on the University.	<i>Visitor notes this recommendation.</i>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
3.3.	ROLE OF PRINCIPAL OFFICERS	<p>(i) The University had its full complement of Principal Officers – four Deputy Vice-Chancellors of the rank of full Professors (two per tenure); The Registrar, The Bursar and The University Librarian. All the principal officers were very experienced.</p> <p>(ii) The Principal Officers played their roles diligently in the Management and worked harmoniously with the Vice-Chancellor.</p>	The Principal Officers deserve commendation for their diligence and support for the Vice-Chancellor in the effective and productive management of the University.	<i>Visitor notes this recommendation.</i>

TERM OF REFERENCE THREE

“To look into the financial management of each Institution including statutory allocations and internally generated revenue over the recommended period, and determine whether it was in compliance with appropriate regulations.”

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
41.	THE STATE OF THE UNIVERSITY FINANCE/ SOURCES OF FUNDING	<p>(i) The University has up to date Financial Regulations and Accounting Manual that guide its financial management decisions.</p> <p>(ii) Statutory allocations received by the University were judiciously utilised.</p> <p>(iii) Adequate and accurate records were kept and all information relating to financial transactions were freely accessible.</p> <p>(iv) The University budgets, accounts, records and assets management are all conducted in accordance with laid down Government financial procedures, rules and regulations.</p> <p>(v) Statutory allocations, receipts, grants and donations were received, although with huge shortfall. The Management however managed the resources, judiciously and prudently.</p> <p>(vi) Financial records and information management were done in accordance with all Government and University regulations.</p>	<p>(i) The University should be commended for operating in line with public financial management system.</p> <p>(ii) The Management should be commended for maintaining proper financial records in accordance with Financial Regulations.</p> <p>(iii) There is a need to put in place the Directorate system in the Bursary Department as required by the Treasury Circular Ref : No.A7 & B7 / 2018, OAGF/CAD/ 026/V.111/188, dated 3rd July, 2018.</p>	Visitor notes these recommendations.

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
		<p>(vii) The Bursary is still operating an old structure and is yet to implement the directorate system for the Bursary Department as required by the Treasury circular Ref: No.A7 & B7 /2018, OAGF/CAD/026/V.111/188 dated 3rd July, 2018, in line with Accrual Basis of Accounting.</p> <p>(viii) There is a Special Funds Unit under a Deputy Bursar that houses donor funds.</p>		
4.2.	BUDGETARY PROCESS AND CONTROL	<p>(i) For all the years under review the University had a shortfall from its receipts from Government.</p> <p>(ii) Implementation of budget on the part of the University was satisfactory. However, performance was always hampered by the shortfall in Government funding.</p> <p>(iii) The University adhered strictly to the budgetary process, throughout the period under review.</p> <p>(iv) The Government templates for funding were still in use in spite of the previous Visitation Panel's comments on its inadequacies.</p> <p>(v) The Budget Monitoring Committee was effective in ensuring the efficient implementation of the budget.</p>	<p>(i) Government should fund budgets fully for effective performance of budget goals.</p> <p>(ii) The University should be commended for complying with budget processes.</p> <p>(iii) Government should consider a review of the current budget templates.</p>	Visitor notes these recommendations.

<i>S/No</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
4.3.	STATUTORY ALLOCATIONS AND NON-STATUTORY FUNDS	<p>(i) The University received the funds throughout the period with huge shortfalls.</p> <p>(ii) There were also instances of shortfalls in the personnel and overhead costs leading the University to finance these shortfalls from statutory deductions.</p> <p>(iii) The University often received those funds late, making project executions difficult.</p>	<p>(i) Government should ensure adequate and prompt releases of statutory allocations to the University, to guarantee effective utilization of funds.</p> <p>(ii) The University should improve on its Internally Generated Revenue to augment Government allocation.</p>	<p>(i) Visitor notes recommendation (i).</p> <p>(ii) Visitor accepts recommendation (ii).</p>
4.4.	BOOKS OF ACCOUNTS	<p>(i) Annual Accounts and Financial Statements were adequately prepared in line with the General Accounting Acceptable Principles (GAAP), International Public Sector Statement of Accounting standards (IPSAS) and Financial Reporting Standards (FRS). Books of accounts and records were also accurately maintained in accordance with the Financial Guidelines and Memoranda of the University.</p> <p>(ii) The Fixed Assets Register is an important record which needs to be updated every month. This issue has lingered since the visitation of 2004.</p> <p>(iii) Accountants and clerks who maintained the books of</p>	<p>(i) The Fixed Assets Register should be maintained, with an Accountant dedicated to keeping track of assets' records.</p> <p>(ii) Monthly financial records should be prepared for ease of accountability.</p> <p>(iii) The Management should ensure timely retirement of advances.</p> <p>(iv) The Management should ensure that payments are fully processed before they are made.</p>	<p>Visitor accepts these recommendations.</p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>accounts were saddled with the responsibility of preparing the reconciliations.</p> <p>(iv) Vote cards which are very important in expenditure control were up to date and well maintained.</p> <p>(v) Retirement of advances was epileptically processed.</p>		
4.5.	COMPUTERIZATION OF THE ACCOUNTING SYSTEM	<p>(i) Just a small portion of the transactions are carried out through the internet system.</p> <p>(ii) There is no server to ensure full automation of the Bursary. The equipment is located in the Head of computer's office.</p> <p>(iii) The current manpower to carry out the computation of the accounting record and operating the software is inadequate.</p>	<p>The University should procure accounting software for the automation and ensure strong and dependable internet connectivity.</p>	<p><i>Visitor accepts this recommendation.</i></p>
4.6.	INVESTMENT COMPANIES OF THE UNIVERSITY	<p>(i) The investment companies, especially the Printing Press are under-performing. They need total reorganization to yield optimum profit and returns.</p> <p>(ii) There are investments in local and foreign shares that are not yielding any profit.</p>	<p>(i) Profit centres should be reorganised for better performance.</p> <p>(ii) The University should consider recovery of foreign investments that are moribund.</p>	<p><i>Visitor accepts these recommendations.</i></p>

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
4.7.	INTERNALLY GENERATED REVENUE	<p>The University did remarkably well in Internally Generated Revenue (IGR) and investment which, tremendously, assisted in financing many expenditure and projects.</p>	<p>(i) The University should explore additional sources of income, including collaboration with Research Centres to attract funds, both locally and internationally.</p> <p>(ii) The University should be encouraged and commended for generating such huge revenue and utilizing it judiciously.</p>	<p>(i) Visitor accepts recommendation (i).</p> <p>(ii) Visitor notes recommendation (ii).</p>
4.8.	INTERNAL CONTROL PROCESS	<p>(i) Bayero University's internal control system is strong and effective. There are well designed procedures in place to help achieve the objectives of the University relating to financial, strategic, administrative and academic initiatives.</p> <p>(ii) The University has been able to achieve separation of duties for cash handling, by assigning different individuals to duties.</p> <p>(iii) The University has put in place policies, procedures and detective controls which identify errors or irregularities after they have occurred.</p> <p>(iv) There is a strong synergy between the Audit and the Bursary Departments with a view to ensuring effective implementation of internal control.</p>	<p>(i) A system of comparing validated cash receipt vouchers to monthly account details, which helps in detecting deposits posted to erroneous accounts should be installed.</p> <p>(ii) The working relationship between Audit and Bursary should be strengthened.</p> <p>(iii) The University should be commended for maintaining an effective internal control mechanism.</p>	<p>(i) Visitor accepts recommendations (i) and (ii).</p> <p>(ii) Visitor notes recommendation (iii).</p>

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
		<p>(v) Payments without completing procedures are major violations of internal control mechanisms.</p>		
49.	INTERNAL AND EXTERNAL AUDIT	<p>(i) The staff strength of the Internal Audit was inadequate as the University had expanded significantly. Every cost centre requires an Internal Auditor.</p> <p>(ii) The Internal Audit report is limited to a few items. Its purview needs to be expanded.</p> <p>(iii) The Internal Auditor does not have access to external Auditors' Report and is still not a member of the budget implementation committee.</p> <p>(iv) The Audit Unit has not yet begun to computerize its operations.</p> <p>(v) The Audit Staff need regular training to meet up with current auditing trends for effective performance.</p> <p>(vi) The Management had always complied and implemented the External Auditors' Reports.</p>	<p>(i) The Internal Audit Unit should expand the areas of coverage.</p> <p>(ii) The Management should give the Internal Auditor access to External Auditors' Reports.</p> <p>(iii) The Audit Unit should begin to computerise its operations.</p> <p>(iv) The Management should be commended for implementing the External Auditors' Reports.</p>	<p>(i) Visitor accepts recommendations (i), (ii) and (iii).</p> <p>(ii) Visitor notes recommendation (iv).</p>

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<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
4.10.	STORES AND STOCK CONTROL PROCESS	<p>(i) The University maintains allocated stores. However, due to the nature of demand of inventory and with paucity of funds, stocks were procured by user Departments.</p> <p>(ii) The just-in-time purchases of stock circumventing store procedures may lead to fraudulent practices.</p> <p>(iii) The Stores are not properly organised and fully utilized due to "just-in-time" method adopted to supply stocks.</p>	The University should maintain a well organised Store.	<i>Visitor accepts this recommendation.</i>
4.11.	INSURANCE POLICY	<p>(i) Some essential equipment and facilities, whose values run into Billions of Naira were not insured.</p> <p>(ii) The University is handicapped by the huge amount involved in paying insurance premiums.</p>	The University should fully insure its assets.	<i>Visitor accepts this recommendation.</i>

TERM OF REFERENCE FOUR

“Investigate the application of funds, particularly the special grants and loans meant for specific projects in order to determine the status of such projects and their relevance for further funding.”

S/No.	Item	Observations/Findings by the Visitation Panel	Recommendations by the Visitation Panel	Comments by the Visitor
5.1.	TERTIARY EDUCATION TRUST FUND (TETFUND)	<p>(i) A total sum of over N6.64 Billion was received for various infrastructural projects in respect of Normal Annual Intervention, Needs Assessment, Zonal Intervention, Special Intervention and High Impact Intervention. All the projects (except two that continued into 2021) were completed within stipulated period which allowed for accessing subsequent grant.</p> <p>(ii) The successful and timely completion of projects determines TETFund's release of subsequent funds. B.U.K. was found to always be prompt in utilising funds for each year in the period under review.</p> <p>(iii) No abandoned TETFund project was identified within the period under review. Only one project was found to be delayed (not completed at time of this report).</p>	<p>(i) The University should be encouraged to continue to improve on its success, by rewarding it with extra funds whenever there is completion of projects earlier than the budgeted deadline.</p> <p>(ii) The University should ensure the completion of the International Conference Centre project.</p> <p>(iii) The Management should strengthen the enforcement of sanctions against erring Contractors.</p>	<p>(i) Visitor rejects recommendation (i).</p> <p>(ii) Visitor accepts recommendation (ii).</p> <p>(iii) Visitor accepts recommendation (iii).</p>
5.2.	WORLD BANK	<p>(i) Received a total grant of USD 7.3 million for CDA activities for the period 2011 to 2020 of which the sum of USD 1,455,495.41 was drawn and utilised between 2016 to 2020 for Centre for Dryland Agriculture activities.</p>	<p>(i) The Management should be commended for continuously attracting grants from the World Bank.</p> <p>(ii) The support of World Bank to the University should be appreciated.</p>	<p>Visitor notes these recommendations.</p>

<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		<p>This was fully utilised on activities and equipment. Two grants of USD 5 million each was made, but had not been drawn up to the end of 2020.</p> <p>(ii) Received grants of over ₦3 Billion for STEP-B project, Kano APPEALS project, Kogi APPEALS project and Kaduna APPEALS project. However only a total of about USD 136 Million was accessed between 2019 and 2020.</p> <p>(iii) Received more funding from the World Bank in this period than the previous period. This is a proof that the World Bank was satisfied with the utilisation of earlier grants.</p>	<p>(iii) Government should improve the processing of access to donor funds.</p>	
53.	MACARTHUR FOUNDATION GRANT	<p>(i) Grants were received from MacArthur foundation for the Faculty of Communication, and the anti-corruption crusade which were utilised between 2017 and 2020.</p> <p>(ii) McArthur grants continue to positively impact the University in various sectors.</p>	<p>(i) The Management should be commended for continuing to attract grants from foreign development partners ; and</p> <p>(ii) MacArthur Foundation should be commended for continued support to the University.</p>	Visitor notes these recommendations.
54.	OTHER INTERNATIONAL DEVELOPMENT PARTNERS	<p>(i) Grants were attracted from IITA, ICRISAT, USAID, and others mostly in US Dollars which were properly utilized except for 3 projects ongoing at the end of 2020.</p>	<p>(i) IITA and others should be commended for continued support to the University with grants.</p> <p>(ii) The University should continue to partner with international organisations.</p>	Visitor notes these recommendations.

<i>S/No</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
		(ii) Most of these grants are for research and capacity building, while some are for supply of equipment and development of infrastructure.		
5.5.	OTHER LOCAL INTERVENTION AGENCIES	<p>(i) Projects were executed directly by the intervention agencies. Building projects were executed by Petroleum Technology Development Fund (PTDF), Central Bank of Nigeria (CBN), Nigerian National Petroleum Corporation (NNPC) and Dangote Group.</p> <p>(ii) The University was able to acquire a 3,000MW solar power plant at the new campus through the Rural Electrification Agency of Nigeria, and a 1,000MW solar power station at the old campus with the assistance of the United Kingdom Department for International Development (DFID) and IDF.</p> <p>(iii) Some of the projects executed by these agencies were completed and handed over to the University within the period of review (2016 to 2020), while others continued progressively.</p> <p>(iv) Corporate bodies and individual philanthropists also assisted the University.</p>	The University should continue to solicit for both funds and projects from public and private donors, philanthropists and intervention agencies.	<i>Visitor accepts this recommendation.</i>

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<i>S/No.</i>	<i>Item</i>	<i>Observations/Findings by the Visitation Panel</i>	<i>Recommendations by the Visitation Panel</i>	<i>Comments by the Visitor</i>
5.6.	CAPITAL FUNDS AND UNIVERSITY INTERNALLY GENERATED REVENUE	<p>The University has effectively used its capital funds and internally generated revenues for a number of projects. Records indicate that most of the projects have been successfully executed.</p>	<p>(i) The University should continue to carry out projects from its IGR and the capital funds.</p> <p>(ii) Some of the funds from Capital or external sources should be used for major building rehabilitation.</p>	<p><i>Visitor notes these recommendations.</i></p>
5.7.	PROJECT PROCUREMENT	<p>(i) The Procurement Unit was established in the Office of the Vice-Chancellor. Projects are now procured through this Department, and processed to the University Tenders Board.</p> <p>(ii) A Maintenance Department was also created and now carries out all maintenance activities, while the PPU continues to carry out project implementation.</p> <p>(iii) The Procurement Unit manages procurement process for University Capital funds as well as donor funded projects.</p> <p>(iv) The University utilizes its Capital and IGR funds for some new projects and maintenance. Funds allocated to maintenance of hostels are still inadequate.</p>	<p>The University should further strengthen its internal control mechanisms for effective control of capital projects.</p>	<p><i>Visitor accepts this recommendation.</i></p>

